

From: Kemkar, Neal
To: edanenberger@ [REDACTED]
Subject: Bud - please let me know when you have had a conversation with Donna Huston
Date: Monday, May 17, 2010 7:18:31 PM

We are eager for you to start your participation in the project the moment you have discussed your ethics requirements and signed the required paperwork.

Thanks,
Neal

Neal Kemkar
Office of the Secretary
U.S. Department of the Interior
(202) 208-5379

From: Kemkar, Neal
To: edanenberger@ [REDACTED]
cc: Black, Steve; Hanley, Kallie;
Subject: CONFIDENTIAL 30-Day Safety Report Documents for Bud Danenberger
Date: Wednesday, May 19, 2010 10:36:43 AM
Attachments: DRAFT JITF Recommendations.pdf
65-2_e1.pdf
IADC HSE Case Guidelines-MODU Offshore.pdf
100516 Candidate Recommendations.doc

DRAFT – PREDECISIONAL
CONTAINS INTERAGENCY DELIBERATIVE PROCESS INFORMATION
These documents may not be disclosed under FOIA

Bud –

Thank you for returning signed confidentiality and non-disclosure agreements. These documents are covered by that agreement.

Please see the attached draft safety recommendations. These proposed recommendations are compiled from several sources. They are organized in four major topic categories, and they are formatted to show clearly some specific additional recommendations from the Department of Energy (DOE).

In addition, please see the attached draft recommendations from the API task forces. Please do not distribute without permission from API.

Also included for reference are IADC safety case in full, and a draft API report (Isolating Potential Flow Zones During Well Construction API RECOMMENDED PRACTICE 65—PART 2 FIRST EDITION, MAY 2010).

Look forward to initially discussing these documents at 11am.

Neal

From: Kemkar, Neal
To: Elmer Danenberger
cc: Black, Steve; Hanley, Kallie;
Ishee, Mary Katherine;
Subject: FINAL 30-DAY SAFETY REPORT
Date: Thursday, May 27, 2010 1:54:51 PM
Attachments: Interim Measures Report 100527 FINAL.pdf
30day report transmittal letter.pdf

Bud - Final report and transmittal letter are attached, with thanks from the Secretary and the whole team. We will be in touch shortly about next steps.

Neal

Neal Kemkar
Office of the Secretary
U.S. Department of the Interior
(202) 208-5379

From: [Kemkar, Neal](#)
To: "edannenberger@[REDACTED]"
Subject: Re: Bud - please let me know when you have had a conversation with Donna Huston
Date: Tuesday, May 18, 2010 8:42:02 PM

Thanks Bud. That's good news. Welcome back. If you have a 2 mins to talk -- please give me a call tonight. [REDACTED]

From: Elmer Danenberger <edannenberger@gmail.com>
To: Kemkar, Neal
Cc: Georg, Shanda
Sent: Tue May 18 20:40:32 2010
Subject: RE: Bud - please let me know when you have had a conversation with Donna Huston

Thanks Neal.

I am back from my trip and everything seems to be in order.

Shanda did a great job; she was very helpful! I will meet with her at 0930 in Herndon to execute the documents. I will then be ready to go!

Bud

From: Kemkar, Neal [mailto:Neal_Kemkar@ios.doi.gov]
Sent: Monday, May 17, 2010 7:18 PM
To: edannenberger@[REDACTED]
Subject: Bud - please let me know when you have had a conversation with Donna Huston
Importance: High

We are eager for you to start your participation in the project the moment you have discussed your ethics requirements and signed the required paperwork.

Thanks,
Neal

Neal Kemkar
Office of the Secretary
U.S. Department of the Interior
(202) 208-5379

From: Kemkar, Neal
To: Elmer Danenberger; Hanley, Kallie;
cc: Georg, Shanda;
Subject: RE: bud Danenberger
Date: Wednesday, May 19, 2010 10:33:17 AM

Thanks Bud. We are preparing them now.

Neal Kemkar
Office of the Secretary
U.S. Department of the Interior
(202) 208-5379

From: Elmer Danenberger [mailto:edanenberger@██████████]
Sent: Wednesday, May 19, 2010 10:32 AM
To: Kemkar, Neal; Hanley, Kallie
Cc: Georg, Shanda
Subject: FW: bud Danenberger
Importance: High

Neal & Kallie,

Please send me the background materials as soon as possible so I can begin my review.

Thanks.

Bud

From: shanda.georg@aqd.nbc.gov [mailto:shanda.georg@aqd.nbc.gov]
Sent: Wednesday, May 19, 2010 10:17 AM
To: Kemkar, Neal; Hanley, Kallie; edanenberger@██████████
Cc: katherine.valltos@aqd.nbc.gov; daniel.mccarthy@aqd.nbc.gov; john.nyce@aqd.nbc.gov; william.archambeault@aqd.nbc.gov
Subject: bud Danenberger
Importance: High

All -

The paper work is signed and Bud Danenberger is now under contract with DOI to support Deepwater Horizon SME support effective today 5/19/2010 through June 30, 2010 up to a not to exceed Labor hour order of \$24,800.00

DOI and Bud may now engage with each other.

The documents will be sent out shortly.

regards, shanda

Out of Office Schedule:

April: 21-23 Training

May: 24-27 Training

June: 1-14 Annual Leave

Shanda L. Georg

Contracting Officer, Lead

Acquisition Services Directorate

National Business Center

U.S. Dept. of the Interior

381 Elden Street, Suite 4000

Herndon VA 20170

P: 703-964-4855 / F: 703-964-8477 or 8478

C: 571-926-1127

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www.aqd.nbc.gov

An ISO 9001 Certified Organization

We want to hear from you! Please let us know how we are doing in meeting your needs by taking a short survey at: <http://www.aqd.nbc.gov/survey>

From: Kemkar, Neal
To: "edanenberger@ [REDACTED]"
cc: Black, Steve; Hanley, Kallie;
Subject: Re: Draft Interim Measures Report for Immediate Review
Date: Tuesday, May 25, 2010 4:00:57 PM

Many thanks Bud. Your keen eye on this has been invaluable throughout. We will certainly be in touch shortly about next steps.

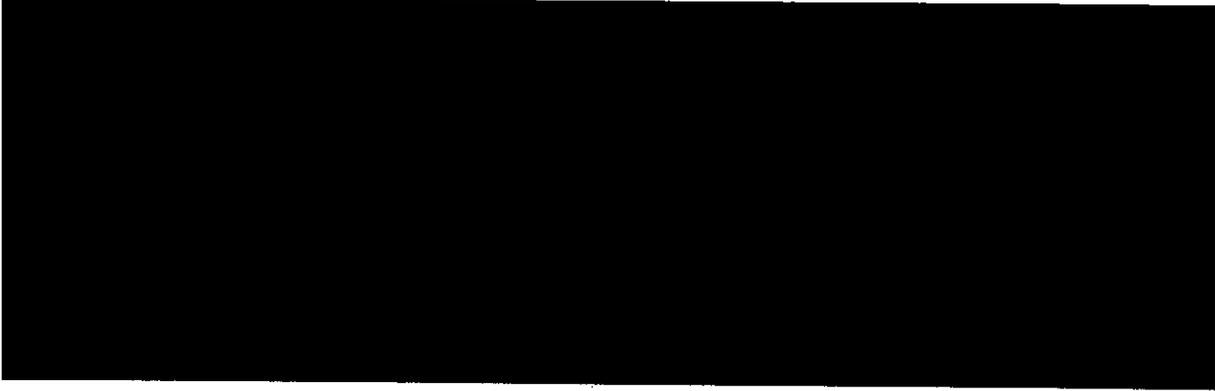
Neal

From: Elmer Danenberger <edanenberger@ [REDACTED]>
To: Kemkar, Neal
Cc: Black, Steve; Hanley, Kallie; Georg, Shanda
Sent: Tue May 25 15:31:10 2010
Subject: RE: Draft Interim Measures Report for Immediate Review

Neal,

Overall, the report looks good. My comments follow. I only commented on bigger picture issues, and did not consider style or punctuation. The comments that I consider most important are at the end and are preceded by asterisks.

[REDACTED]



bud

From: Kemkar, Neal [mailto:Neal_Kemkar@ios.doi.gov]
Sent: Tuesday, May 25, 2010 10:43 AM
To: Elmer Danenberger
Cc: Black, Steve
Subject: Draft Interim Measures Report for Immediate Review

Bud – please review the attached draft of the safety report and let us know, by later today, about any big picture thoughts or comments you have. The Secretary and White House are reviewing this draft. I will call you momentarily to discuss.

Thanks,
Neal

Neal Kemkar
Office of the Secretary
U.S. Department of the Interior
(202) 208-5379

From: Kemkar, Neal
To: Elmer Danenberger;
Subject: RE: FINAL 30-DAY SAFETY REPORT
Date: Thursday, May 27, 2010 2:19:07 PM

It will go public within the hour. Stay tuned.

Press inquires to Press Secretary Kendra Barkoff Kendra_Barkoff@ios.doi.gov

Neal Kemkar
Office of the Secretary
U.S. Department of the Interior
(202) 208-5379

From: Elmer Danenberger [mailto:edanenberger@
Sent: Thursday, May 27, 2010 2:17 PM
To: Kemkar, Neal
Subject: RE: FINAL 30-DAY SAFETY REPORT

Thanks Neal. Couple of quick questions:

1. Is it OK to distribute the report to interested parties?
2. To whom should I direct press inquiries?

bud

From: Kemkar, Neal [mailto:Neal_Kemkar@ios.doi.gov]
Sent: Thursday, May 27, 2010 1:55 PM
To: Elmer Danenberger
Cc: Black, Steve; Hanley, Kallie; Ishee, Mary Katherine
Subject: FINAL 30-DAY SAFETY REPORT

Bud - Final report and transmittal letter are attached, with thanks from the Secretary and the whole team. We will be in touch shortly about next steps.

Neal

Neal Kemkar
Office of the Secretary
U.S. Department of the Interior
(202) 208-5379

From: Kemkar, Neal
To: "edanenberger@[REDACTED]"
cc: Black, Steve; Hanley, Kallie; Georg, Shanda;
Gary, Art;
Subject: Re: Thank you Bud and further engagement
Date: Friday, May 14, 2010 7:58:58 PM

Thanks Bud. Always want to do what's best for you. Be in touch.

Neal

From: Elmer Danenberger <edanenberger@[REDACTED]>
To: Kemkar, Neal
Cc: Black, Steve; Hanley, Kallie; Georg, Shanda
Sent: Fri May 14 19:57:18 2010
Subject: RE: Thank you Bud and further engagement

Neal,

Because I am very cautious about contract and ethics issues, I spoke to the Contract Officer (CO) and requested her guidance. She asked that I not sign any documents until she has transmitted them for my consideration. She also advised that I should receive written ethics clearance (email from Ethics Officer is okay) before signing any documents.

Thanks.

Bud

From: Kemkar, Neal [mailto:Neal_Kemkar@ios.doi.gov]
Sent: Friday, May 14, 2010 7:14 PM
To: Elmer Danenberger
Cc: Black, Steve; Hanley, Kallie
Subject: RE: Thank you Bud and further engagement

Bud – good to talk to you. Look forward to our collaboration.

As discussed, please review and return the attached non disclosure agreement.
My return fax number is 202.208.4561

Thanks,

Neal

Neal Kemkar

Office of the Secretary
U.S. Department of the Interior
(202) 208-5379

From: Eimer Danenberger [mailto:edanenberger@gmail.com]
Sent: Tuesday, May 11, 2010 7:12 PM
To: Kemkar, Neal
Subject: RE: Thank you Bud and further engagement

Thanks Neal. I enjoyed talking to you.

I received your message and will call you tomorrow morning if that is okay. I have a telecon with some Canadian regulators at 0900. I could call you before that at 0830 or after at 1000. If I don't hear from you otherwise, I will call at 1000.

bud

From: Kemkar, Neal [mailto:Neal_Kemkar@ios.doi.gov]
Sent: Tuesday, May 11, 2010 6:27 PM
To: edanenberger@gmail.com
Cc: Black, Steve; Hanley, Kallie; Ishee, Mary Katherine
Subject: Thank you Bud and further engagement

Bud – thanks very much for coming to share your thoughts with us earlier this afternoon. Very impressive and very helpful set of ideas you presented. I just mentioned this in more detail on a voicemail at your home number to the same effect, but I'd like to speak with you further about your engagement on this project when you have a moment. Please call me at your earliest convenience at the below number.

Thanks,
Neal

Neal Kemkar

Office of the Secretary
U.S. Department of the Interior
(202) 208-5379

From: Kemkar, Neal
To: Elmer Danenberger;
cc: Black, Steve; Hanley, Kallie;
Subject: RE: Thank you Bud and further engagement
Date: Friday, May 14, 2010 7:13:48 PM
Attachments: Peer Review - Consultant NonDisclosureAgtFINAL.PDF

Bud – good to talk to you. Look forward to our collaboration.

As discussed, please review and return the attached non disclosure agreement.
My return fax number is 202.208.4561

Thanks,
Neal

Neal Kemkar
Office of the Secretary
U.S. Department of the Interior
(202) 208-5379

From: Elmer Danenberger [mailto:edanenberger@
Sent: Tuesday, May 11, 2010 7:12 PM
To: Kemkar, Neal
Subject: RE: Thank you Bud and further engagement

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Sent: Tuesday, May 11, 2010 6:27 PM
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Neal

Neal Kemkar
Office of the Secretary
U.S. Department of the Interior
(202) 208-5379

From: Kemkar, Neal
To: edanenberger@ [REDACTED]
cc: Black, Steve; Hanley, Kallie;
Ishee, Mary Katherine;
Subject: Thank you Bud and further engagement
Date: Tuesday, May 11, 2010 6:27:23 PM

Bud – thanks very much for coming to share your thoughts with us earlier this afternoon. Very impressive and very helpful set of ideas you presented. I just mentioned this in more detail on a voicemail at your home number to the same effect, but I'd like to speak with you further about your engagement on this project when you have a moment. Please call me at your earliest convenience at the below number.

Thanks,
Neal

Neal Kemkar
Office of the Secretary
U.S. Department of the Interior
(202) 208-5379

From: Georg, Shanda
To: Kemkar, Neal; Hanley, Kallie; edanenberger@
cc: Valltos, Katherine; McCarthy, Daniel; Nyce, John W;
Archambeault, William;
Subject: bud Danenberger
Date: Wednesday, May 19, 2010 10:16:53 AM

All -

The paper work is signed and Bud Danenberger is now under contract with DOI to support Deepwater Horizon SME support effective today 5/19/2010 through June 30, 2010 up to a not to exceed Labor hour order of \$24,800.00

DOI and Bud may now engage with each other.

The documents will be sent out shortly.

regards, shanda

Out of Office Schedule:

April: 21-23 Training

May: 24-27 Training

June: 1-14 Annual Leave

Shanda L. Georg
Contracting Officer, Lead
Acquisition Services Directorate
National Business Center
U.S. Dept. of the Interior
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An ISO 9001 Certified Organization

We want to hear from you! Please let us know how we are doing in meeting your needs by taking a short survey at: <http://www.aqd.nbc.gov/survey>

From: Georg, Shanda
To: edanenberger@
cc: Kemkar, Neal; Valltos, Katherine; Valltos, Katherine; McCarthy, Daniel;
Hanley, Kallie;
Subject: Fw: N10PX18336 Elmer P. Danenberger III - Contract for your review and signature
Date: Tuesday, May 18, 2010 5:14:20 PM
Attachments: 18336_Danenberger.PDF

Hi Bud,

Attached is the commercial contract in support of the DOI Deepwater Horizon subject matter expert support. The period of performance is through June 30, 2010 - this period of performance allows you latitude in the event that the hours proposed are not used up front in support of the peer review.

The contract number is: N10PX18336

This is issued as a labor hour contract - with a not to exceed \$24,800 ceiling - the contract is very specific and is only 7 pages - the sow is attached - no changed from May 17th, but included as attachment 1 - all terms and conditions remain unchanged.

Invoices (submitted your format) will be submitted through govpay - www.govpay.gov - very easy, and fast to get paid.

Please review the attached document - if acceptable, return page 1 - with your name printed and signature along with the date.

The ethics issue is resolved, and I believe that hurdle has been removed.

Based on our conversation on Saturday before you went out of town, you mentioned that you do not have scanning or faxing capability - we discussed an option of dropping off the papers at the MMS building, and I would make copies for you - if you are amenable to this, I will be in the office anytime after 9am and will assist you.

Next steps:

1. Sign/date and return and return the docs listed below to me and once I have them, I will sign the contract, and you are ready to go - as long as there are no open issues, but based on the emails, it appears all is well.
2. I will send you a fully executed document for your files (or provide to you when you drop by the office 5/19), and then you may contact Neal Kemkar - if we work this at the office, I will send him an email, and he will then know that you have received the package and you are available. The award is effective May 19, 2010.
3. If you have any questions, please do not hesitate to contact me.
4. Please read the document - 7 pages - it is clear and you will find it is not legal

jargon and easy to understand - bottom line, don't exceed the authorized ceiling of \$24,800 - if you in anyway have a concern that you are being directed to do something outside of the scope of this contract, or above the ceiling please contact me - that is what I am here for - to keep us all on track.

To return to Contracting Officer:

1. Return 1st page of the contract
2. Non-Disclosure/Conflict of interest form

best regards, shanda

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cc: Kemkar, Neal; Valltos, Katherine; Valltos, Katherine; McCarthy, Daniel; Hanley, Kallie;
Subject: Fw: N10PX18336 Elmer P. Danenberger III - Contract for your review and signature
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3. If you have any questions, please do not hesitate to contact me.
4. Please read the document - 7 pages - it is clear and you will find it is not legal

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We want to hear from you! Please let us know how we are doing in meeting your needs by taking a short survey at: <http://www.aqd.nbc.gov/survey>

From: Hanley, Kallie
To: edanenberger@ [REDACTED]
cc: Kemkar, Neal; Johnston, Doris;
Subject: mtg at Interior: Tuesday, May 11 at 1pm EST
Date: Friday, May 07, 2010 8:11:41 PM

Bud

I am writing to confirm your meeting here at Interior on Tuesday, May 11th 2010 at 1pm EST. Again, you will be meeting with a handful of folks from the Office of the Secretary as well as MMS notably Steve Black, Counselor to the Secretary and Mary Katherine Ishee, Deputy Director of MMS. Please enter through the C Street Entrance of the Main Interior Building at 1849 C Street, NW 20240. Let security know you have a meeting with Steve in room 6130 and if security needs to please have them call Doris Johnston in Steve's office at 202-208-4123. Feel free to call or email me if you have any questions until then.

Thank you,

Kallie Hanley
Office of the White House Liaison
The U.S. Department of the Interior
desk: (202) 208-5397 | cell: (202) 374-7694
kallie_hanley@ios.doi.gov

From: Georg, Shanda
To: edanenberger@[REDACTED]
cc: McCarthy, Daniel; edanenberger@gmail.com; Hanley, Kallie;
Valltos, Katherine; Kemkar, Neal;
Subject: Re: revised sow and other docs
Date: Monday, May 17, 2010 4:33:46 PM

Hi Bud, I called D&B, and they will work with me to get you a number toot suite! (sp)....they will also contact you....they understand the urgency and will expedite this evening and am tomorrow. I will give them your cell, if ok? best, sg

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Shanda L. Georg
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From: Shanda Georg/NBC/OS/DOI
To: edanenberger@[REDACTED]
Cc: Katherine Valltos/NBC/OS/DOI@DOI, Daniel Mccarthy/NBC/OS/DOI@DOI, "Kemkar, Neal" <Neal_Kemkar@ios.doi.gov>, "Hanley, Kallie" <Kallie_Hanley@ios.doi.gov>
Date: 05/17/2010 04:05 PM
Subject: revised sow and other docs

Hi Bud

Base on your concerns, attached is a revised sow - which incorporates changes to the due dates and the format for the peer report was removed - format is of your choice . Please review, and if I don't receive further questions, I will move forward with the purchase order.

Task one is due May 28, 2010, as a Labor Hour
Task two based on your level of effort with be a Labor Hour, and the final date of performance will not exceed June 30, 2010 - in the event hours not used as estimated in your price quote.

Bud, I will need you to register with Dun and Bradstreet to obtain a D&B number or I will be unable to proceed with purchase order - it will take a 5 minute phone call to obtain a number - and it is free. I will need the D&B number as soon as possible - I know you are out of town, but hoping you will be able to obtain it quickly. 877-753-1444(sales num/mon thru fri 9 to 7) 1-866-484-1058 or 1-866-415-0043 - they are also on the internet if you want to go that route -

Also attached is the electronic payment for that must be completed and returned to me - this will allow you to be paid - your ssn will be used as your tax id number. My fax number is below, in the event you do not want to email the form. Please return this form when you return the purchase order.

I called Donna Huston this morning, and left a message to follow up with her on your status - no return call or email. Will try again tomorrow - we lost power and phones at MMS, so working remotely with what I had on my desk top - only reachable by bb at the moment or email. I do understand you are on hold until Ethics contacts you - totally understand.

[attachment "Deepwater SME Support SOW_Rev 1_May 17 2010 (Autosaved).pdf" deleted by Shanda Georg/NBC/OS/DOI]

[attachment "ACH VENDOR-MISC PAYMENT ENROLLMENT FORM.docx" deleted by Shanda Georg/NBC/OS/DOI]

If you have any questions, please contact me.

best regards, shanda

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Contracting Officer, Lead

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We want to hear from you! Please let us know how we are doing in meeting your needs by taking a short survey at: <http://www.aqd.nbc.gov/survey>

From: Huston, Donna
To: Elmer Danenberger;
cc: Kemkar, Neal; Georg, Shanda;
Subject: RE: Thank you Bud and further engagement
Date: Tuesday, May 18, 2010 2:35:33 PM

Hello Bud

"Communication" has certainly been a challenge for us lately.

I was on travel last week and then we have been experiencing repeated outages of e-mail and phone service here in the Atrium.

I attempted to reach you on your home phone last night; but got a busy signal. As we all know busy signals are "extinct" these days; so I assumed that meant you were experiencing the same technical problems. I attempted to send an e-mail to your home e-mail last night; but I do not know if that made its way through to you.

I will attempt to address all of your concerns.

On the issue of your retirement and the possibility of any "offsets" due to your contract with DOI...

I spoke with Margie Krom who you know serves as our expert on matters concerning retirement.

She indicated that, as long as you were working on a contract for DOI and not returning as a "re-employed annuitant"; your retirement benefits would not be impacted.

She mentioned the fact that you may have to make arrangements for payments to the Social Security Administration based upon your earnings....But there will be no off-set to your CSRS Annuity.

On to the issue of "Ethics"....

Because of your SES Status, there is the...

One-Year Restrictions on Certain Senior Personnel of the Executive Branch and Independent Agencies.—

(1) Restrictions.— In addition to the restrictions set forth in subsections (a) and (b), any person who is an officer or employee of the executive branch of the United States who, *within 1 year after the termination of his or her service or employment as such officer or employee, knowingly makes, with the intent to influence, any communication to or appearance before any officer or employee of the department or agency in which such person served within 1 year before such termination, on behalf of any other person (except the United States), in connection with any matter on which such person seeks official action by any officer or employee of such department or agency, shall be punished as provided in section 216 of this title.*

In the case of the proposed contract; you are not communicating with DOI on behalf

of any other person (e.g.: a company or an individual who has secured your services). You are also not seeking official action by the Department. Therefore, the proposed contract is within this ethical constraint.

Next.....As you know....

You may not represent another party back to the United States on any particular matter in which you participated personally and substantially.

The restriction does not apply in this case because you are not representing another party back to the United States. 5 CFR 2641.201 (g) (2) specifically states that 'Any other person' (another party) excludes the former employee himself or any sole proprietorship owned by the former employee. Since you have not "incorporated", you are covered by this exception.

There is also the two year restriction concerning your representation back to the United States on any particular matter for which you had official responsibility.

Again....You are not representing "another party back to the United States"; therefore this restriction does not apply (see citation above).

Thank you for your help Bud!

Donna Huston

Ethics Officer
Minerals Management Service
Mail Stop: 2400
phone: 703-787-1417
fax: 703-787-1046

From: Elmer Danenberger [mailto:edanenberger@██████████]
Sent: Saturday, May 15, 2010 5:34 AM
To: Huston, Donna
Subject: FW: Thank you Bud and further engagement

fyi

From: Elmer Danenberger [mailto:edanenberger@██████████]
Sent: Friday, May 14, 2010 7:57 PM
To: 'Kemkar, Neal'
Cc: 'Black, Steve'; 'Hanley, Kallie'; 'shanda.georg@aqd.nbc.gov'
Subject: RE: Thank you Bud and further engagement

Neal,

Because I am very cautious about contract and ethics issues, I spoke to the Contract Officer (CO) and requested her guidance. She asked that I not sign any documents until she has transmitted them for my consideration. She also advised that I should receive written ethics clearance (email from Ethics Officer is okay) before signing any documents.

Thanks.

Bud

From: Kemkar, Neal [mailto:Neal_Kemkar@ios.doi.gov]
Sent: Friday, May 14, 2010 7:14 PM
To: Elmer Danenberger
Cc: Black, Steve; Hanley, Kallie
Subject: RE: Thank you Bud and further engagement

Bud – good to talk to you. Look forward to our collaboration.

As discussed, please review and return the attached non disclosure agreement.
My return fax number is 202.208.4561

Thanks,
Neal

Neal Kemkar
Office of the Secretary
U.S. Department of the Interior
(202) 208-5379

From: Elmer Danenberger [mailto:edanenberger@██████████]
Sent: Tuesday, May 11, 2010 7:12 PM
To: Kemkar, Neal
Subject: RE: Thank you Bud and further engagement

Thanks Neal. I enjoyed talking to you.

I received your message and will call you tomorrow morning if that is okay. I have a telecon with some Canadian regulators at 0900. I could call you before that at 0830 or after at 1000. If I don't hear from you otherwise, I will call at 1000.

bud

From: Kemkar, Neal [mailto:Neal_Kemkar@ios.doi.gov]
Sent: Tuesday, May 11, 2010 6:27 PM
To: edanenberger@[REDACTED]
Cc: Black, Steve; Hanley, Kallie; Ishee, Mary Katherine
Subject: Thank you Bud and further engagement

Bud – thanks very much for coming to share your thoughts with us earlier this afternoon. Very impressive and very helpful set of ideas you presented. I just mentioned this in more detail on a voicemail at your home number to the same effect, but I'd like to speak with you further about your engagement on this project when you have a moment. Please call me at your earliest convenience at the below number.

Thanks,
Neal

Neal Kemkar
Office of the Secretary
U.S. Department of the Interior
(202) 208-5379

From: Georg, Shanda
To: edanenberger@
cc: Valltos, Katherine; McCarthy, Daniel; Kemkar, Neal; Hanley, Kallie;
Subject: revised sow and other docs
Date: Monday, May 17, 2010 4:05:37 PM
Attachments: Deepwater SME Support SOW_ Rev 1_ May 17 2010 (Autosaved).pdf
ACH VENDOR-MISC PAYMENT ENROLLMENT FORM.docx

Hi Bud

Base on your concerns, attached is a revised sow - which incorporates changes to the due dates and the format for the peer report was removed - format is of your choice . Please review, and if I don't receive further questions, I will move forward with the purchase order.

Task one is due May 28, 2010, as a Labor Hour
Task two based on your level of effort with be a Labor Hour, and the final date of performance will not exceed June 30, 2010 - in the event hours not used as estimated in your price quote.

Bud, I will need you to register with Dun and Bradstreet to obtain a D&B number or I will be unable to proceed with purchase order - it will take a 5 minute phone call to obtain a number - and it is free. I will need the D&B number as soon as possible - I know you are out of town, but hoping you will be able to obtain it quickly. 877-753-1444(sales num/mon thru fri 9 to 7) 1-866-484-1058 or 1-866-415-0043 - they are also on the internet if you want to go that route -

Also attached is the electronic payment for that must be completed and returned to me - this will allow you to be paid - your ssn will be used as your tax id number. My fax number is below, in the event you do not want to email the form. Please return this form when you return the purchase order.

I called Donna Huston this morning, and left a message to follow up with her on your status - no return call or email. Will try again tomorrow - we lost power and phones at MMS, so working remotely with what I had on my desk top - only reachable by bb at the moment or email. I do understand you are on hold until Ethics contacts you - totally understand.

If you have any questions, please contact me.

best regards, shanda

Out of Office Schedule:

April: 21-23 Training

May: 24-27 Training

June: 1-14 Annual Leave

Shanda L. Georg
Contracting Officer, Lead
Acquisition Services Directorate
National Business Center
U.S. Dept. of the Interior
381 Elden Street, Suite 4000
Herndon VA 20170
P: 703-964-4855 / F: 703-964-8477 or 8478
C: 571-926-1127
shanda.georg@aqd.nbc.gov
www.aqd.nbc.gov
An ISO 9001 Certified Organization

We want to hear from you! Please let us know how we are doing in meeting your needs by taking a short survey at: <http://www.aqd.nbc.gov/survey>

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We want to hear from you! Please let us know how we are doing in meeting your needs by taking a short survey at: <http://www.aqd.nbc.gov/survey>

From: Georg, Shanda
To: edanenberger@[REDACTED]
Subject: RFQ N10PX18336 - Request for Quote - Deepwater Horizon Peer Review Support
Date: Friday, May 14, 2010 8:25:27 PM
Attachments: Peer Review - Consultant NonDisclosureAgtFINAL.pdf
Deepwater SME Support SOW FINAL.pdf

Dear Mr. Danenberger,

The department of Interior is interested in contracting with you to obtain your expertise in the performance of a peer review of the Outer Continental Shelf Safety Oversight Board Report which will provide recommendations to the President of the United States Concerning the Deep Water event. This is a request for a Labor Hour Quote.

Attached is a statement of work for your consideration. Please provide a Firm Fixed price quote no later than Monday, 17th to me, at my email address: shanda.georg@aqd.nbc.gov.

I have also attached a non-disclosure form to be returned to me with the FFP quote. All documents are to be returned to the contracting officer.

This is a commercial acquisition, performed under Far Part 12 and in accordance with Far Part 13 Guidance.

FAR clauses 52.212-1; 52.212-2; 52.212-3; 52.212-4; and 52.212-5 apply.

Please reference RFQ Number N10PX18336 on your quote - The quote is to be submitted as a Labor Hour Quote.

If you have any questions, please put them in writing and send them to me and if I am unable to provide a response, I will forward to the program office for a response.

Should you need additional time please let me know. My contact information is below. I will be in the office on Saturday around 10:30 EST.

Best regards, shanda

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Shanda L. Georg
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We want to hear from you! Please let us know how we are doing in meeting your needs by taking a short survey at: <http://www.aqd.nbc.gov/survey>

From: Georg, Shanda
To: edanenberger@[REDACTED]
cc: Dedanenberger@[REDACTED] Hanley, Kallie; Kemkar, Neal;
Subject: Signed Docs Attached for your records - Re: Bud Danenberger
Date: Wednesday, May 19, 2010 10:33:27 AM
Attachments: N10PX18336signedcontract.PDF
ednondisclosure conflict of interest statement.PDF

Copies of signed contract and non-disclosure/conflict of interest statement for your records.

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From: Shanda Georg/NBC/OS/DOI
To: "Kemkar, Neal" <Neal_Kemkar@ios.doi.gov>, "Hanley, Kallie" <Kallie_Hanley@ios.doi.gov>, edanenberger@[REDACTED]
Cc: Katherine Valltos/NBC/OS/DOI@DOI, Daniel Mccarthy/NBC/OS/DOI@DOI, John W Nyce/NBC/OS/DOI@DOI, William R Archambeault/NBC/OS/DOI@DOI
Date: 05/19/2010 10:16 AM

Subject: bud Danenberger

All -

The paper work is signed and Bud Danenberger is now under contract with DOI to support Deepwater Horizon SME support effective today 5/19/2010 through June 30, 2010 up to a not to exceed Labor hour order of \$24,800.00

DOI and Bud may now engage with each other.

The documents will be sent out shortly.

regards, shanda

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June: 1-14 Annual Leave

Shanda L. Georg

Contracting Officer, Lead

Acquisition Services Directorate

National Business Center

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Cc: Katherine Valltos/NBC/OS/DOI@DOI, Daniel Mccarthy/NBC/OS/DOI@DOI, John W Nyce/NBC/OS/DOI@DOI, William R Archambeault/NBC/OS/DOI@DOI
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We want to hear from you! Please let us know how we are doing in meeting your needs by taking a short survey at: <http://www.aqd.nbc.gov/survey>

From: Black, Steve
To: edanenberger@ [REDACTED]
Subject: Question
Date: Wednesday, May 26, 2010 8:27:12 PM

Bud, do you know whether any of the 33 active MODU's BOPs in GoM have 2 blind shear rams? Thanks.

Steve

Steve Black
Counselor to the Secretary
U.S. Department of the Interior
1849 C Street, N.W., MS 7229
Washington, D.C. 20240
Phone: 202-208-4123
Fax: 202-208-4561
e-mail: steve_black@ios.doi.gov

From: [Black, Steve](#)
To: [Elmer Danenberger](#);
Subject: RE: Question
Date: Wednesday, May 26, 2010 8:43:44 PM

Thanks very much. Am also checking with Lars et al.

From: Elmer Danenberger [mailto:edanenberger@]
Sent: Wednesday, May 26, 2010 8:38 PM
To: Black, Steve
Subject: RE: Question

Steve, I'm fairly confident that at least some of the MODUs have 2 B/S rams. I expect that the % is highest for the deepwater rigs. bud

From: Black, Steve [mailto:steve_black@ios.doi.gov]
Sent: Wednesday, May 26, 2010 8:27 PM
To: edanenberger@
Subject: Question

Bud, do you know whether any of the 33 active MODU's BOPs in GoM have 2 blind shear rams? Thanks.

Steve

Steve Black
Counselor to the Secretary
U.S. Department of the Interior
1849 C Street, N.W., MS 7229
Washington, D.C. 20240
Phone: 202-208-4123
Fax: 202-208-4561
e-mail: steve_black@ios.doi.gov

From: Kemkar, Neal
To: edanenberger@ [REDACTED]
cc: Black, Steve; Hanley, Kallie;
Subject: CONFIDENTIAL 30-Day Safety Report Documents for Bud Danenberger
Date: Wednesday, May 19, 2010 10:36:43 AM
Attachments: DRAFT JITF Recommendations.pdf
65-2_e1.pdf
IADC HSE Case Guidelines-MODU Offshore.pdf
100516 Candidate Recommendations.doc

**DRAFT – PREDECISIONAL
CONTAINS INTERAGENCY DELIBERATIVE PROCESS INFORMATION
These documents may not be disclosed under FOIA**

Bud –

Thank you for returning signed confidentiality and non-disclosure agreements. These documents are covered by that agreement.

Please see the attached draft safety recommendations. These proposed recommendations are compiled from several sources. They are organized in four major topic categories, and they are formatted to show clearly some specific additional recommendations from the Department of Energy (DOE).

In addition, please see the attached draft recommendations from the API task forces. Please do not distribute without permission from API.

Also included for reference are IADC safety case in full, and a draft API report (Isolating Potential Flow Zones During Well Construction API RECOMMENDED PRACTICE 65—PART 2 FIRST EDITION, MAY 2010).

Look forward to initially discussing these documents at 11am.

Neal

From: Kemkar, Neal
To: Elmer Danenberger;
cc: Black, Steve; Hanley, Kallie;
Ishee, Mary Katherine;
Subject: FINAL 30-DAY SAFETY REPORT
Date: Thursday, May 27, 2010 1:54:51 PM
Attachments: Interim Measures Report 100527 FINAL.pdf
30day report transmittal letter.pdf

Bud - Final report and transmittal letter are attached, with thanks from the Secretary and the whole team. We will be in touch shortly about next steps.

Neal

Neal Kemkar
Office of the Secretary
U.S. Department of the Interior
(202) 208-5379

From: Kemkar, Neal
To: Elmer Danenberger;
cc: Black, Steve; Hanley, Kallie;
Subject: RE: Thank you Bud and further engagement
Date: Friday, May 14, 2010 7:13:48 PM
Attachments: Peer Review - Consultant NonDisclosureAgtFINAL.PDF

Bud – good to talk to you. Look forward to our collaboration.

As discussed, please review and return the attached non disclosure agreement.
My return fax number is 202.208.4561

Thanks,
Neal

Neal Kemkar
Office of the Secretary
U.S. Department of the Interior
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bud

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From: Kemkar, Neal
To: edanenberger@
cc: Black, Steve; Hanley, Kallie;
Ishee, Mary Katherine;
Subject: Thank you Bud and further engagement
Date: Tuesday, May 11, 2010 6:27:23 PM

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Thanks,
Neal

Neal Kemkar
Office of the Secretary
U.S. Department of the Interior
(202) 208-5379

From: Kemkar, Neal
To: karnold@karnoldconsulting.com;
cc: Black, Steve; Hanley, Kallie;
Ishee, Mary Katherine;
Subject: Thank you Ken and further engagement
Date: Tuesday, May 11, 2010 6:35:18 PM

Ken – thanks again for sharing your thoughts with us on the phone. Very helpful set of ideas you presented. I just mentioned this in more detail on a voicemail at your office number to the same effect, but I'd like to speak with you further about your engagement on this project when you have a moment. Please call me at your earliest convenience at the below number.

Thanks,
Neal

Neal Kemkar
Office of the Secretary
U.S. Department of the Interior
(202) 208-5379

From: [Kemkar, Neal](#)
To: [Ken Arnold](#);
Subject: RE: Thank you Ken and further engagement
Date: Wednesday, May 12, 2010 7:09:59 PM

Thanks Ken. Steve was in Houston today and we are scheduled to discuss this tomorrow. I will get back in touch.

Neal Kemkar
Office of the Secretary
U.S. Department of the Interior
(202) 208-5379

From: Ken Arnold [mailto:karnold@karnoldconsulting.com]
Sent: Wednesday, May 12, 2010 7:06 PM
To: Kemkar, Neal
Subject: RE: Thank you Ken and further engagement

Neal

I left a phone message last night. I can be reached on my cell phone if you need me.

Ken

Kenneth E. (Ken) Arnold
K Arnold Consulting, Inc.
3031 Shadowdale
Houston, TX 77043
Cell: 832-212-0160
Home: 713-939-1034
www.karnoldconsulting.com

From: Kemkar, Neal [mailto:Neal_Kemkar@ios.doi.gov]
Sent: Tuesday, May 11, 2010 5:35 PM
To: karnold@karnoldconsulting.com
Cc: Black, Steve; Hanley, Kallie; Ishee, Mary Katherine
Subject: Thank you Ken and further engagement

Ken – thanks again for sharing your thoughts with us on the phone. Very helpful set of ideas you presented. I just mentioned this in more detail on a voicemail at

your office number to the same effect, but I'd like to speak with you further about your engagement on this project when you have a moment. Please call me at your earliest convenience at the below number.

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Neal

Neal Kemkar
Office of the Secretary
U.S. Department of the Interior
(202) 208-5379

From: Kemkar, Neal
To: Ken Arnold;
cc: Black, Steve; Hanley, Kallie;
Subject: RE: Thank you Ken and further engagement
Date: Friday, May 14, 2010 7:15:56 PM
Attachments: Peer Review - Consultant NonDisclosureAgtFINAL.PDF

Thanks Ken – good to talk to you. Looking forward to our collaboration.

As discussed, please review and return the attached non disclosure agreement.
My return fax number is 202.208.4561

Thanks,
Neal

Neal Kemkar
Office of the Secretary
U.S. Department of the Interior
(202) 208-5379

From: Ken Arnold [mailto:karnold@karnoldconsulting.com]
Sent: Friday, May 14, 2010 6:20 PM
To: Kemkar, Neal
Subject: RE: Thank you Ken and further engagement

As discussed

Kenneth E. (Ken) Arnold
K Arnold Consulting, Inc.
3031 Shadowdale
Houston, TX 77043
Cell: 832-212-0160
Home: 713-939-1034
www.karnoldconsulting.com

From: Kemkar, Neal [mailto:Neal_Kemkar@ios.doi.gov]
Sent: Wednesday, May 12, 2010 6:10 PM
To: Ken Arnold
Subject: RE: Thank you Ken and further engagement

Thanks Ken. Steve was in Houston today and we are scheduled to discuss this tomorrow. I will get back in touch.

Neal Kemkar

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Ken – thanks again for sharing your thoughts with us on the phone. Very helpful set of ideas you presented. I just mentioned this in more detail on a voicemail at your office number to the same effect, but I'd like to speak with you further about your engagement on this project when you have a moment. Please call me at your earliest convenience at the below number.

From: Kemkar, Neal
To: "karnold@karnoldconsulting.com";
cc: Hanley, Kallie;
Subject: Re: Thank you Ken and further engagement
Date: Friday, May 14, 2010 8:26:08 PM

Thanks Ken but I am just learning our process. Let's do this right.

You just got an email from a Shanda Georg. Please review/return contracting documents to her and disregard my note.

Thanks.

From: Ken Arnold <karnold@karnoldconsulting.com>
To: Kemkar, Neal
Sent: Fri May 14 20:10:32 2010
Subject: RE: Thank you Ken and further engagement

I faxed it back to you but this was the first time I used my fax machine Let me know if you got it.

Kenneth E. (Ken) Arnold
K Arnold Consulting, Inc.
3031 Shadowdale
Houston, TX 77043
Cell: 832-212-0160
Home: 713-939-1034
www.karnoldconsulting.com

From: Kemkar, Neal [mailto:Neal_Kemkar@ios.doi.gov]
Sent: Friday, May 14, 2010 6:16 PM
To: Ken Arnold
Cc: Black, Steve; Hanley, Kallie
Subject: RE: Thank you Ken and further engagement

Thanks Ken – good to talk to you. Looking forward to our collaboration.

As discussed, please review and return the attached non disclosure agreement.
My return fax number is 202.208.4561

Thanks,
Neal

Neal Kemkar

Office of the Secretary
U.S. Department of the Interior
(202) 208-5379

From: Ken Arnold [mailto:karnold@karnoldconsulting.com]
Sent: Friday, May 14, 2010 6:20 PM
To: Kemkar, Neal
Subject: RE: Thank you Ken and further engagement

As discussed

Kenneth E. (Ken) Arnold
K Arnold Consulting, Inc.
3031 Shadowdale
Houston, TX 77043
Cell: 832-212-0160
Home: 713-939-1034
www.karnoldconsulting.com

From: Kemkar, Neal [mailto:Neal_Kemkar@ios.doi.gov]
Sent: Wednesday, May 12, 2010 6:10 PM
To: Ken Arnold
Subject: RE: Thank you Ken and further engagement

Thanks Ken. Steve was in Houston today and we are scheduled to discuss this tomorrow. I will get back in touch.

Neal Kemkar

Office of the Secretary
U.S. Department of the Interior
(202) 208-5379

From: Ken Arnold [mailto:karnold@karnoldconsulting.com]
Sent: Wednesday, May 12, 2010 7:06 PM
To: Kemkar, Neal
Subject: RE: Thank you Ken and further engagement

Neal

I left a phone message last night. I can be reached on my cell phone if you need me.

Ken

Kenneth E. (Ken) Arnold
K Arnold Consulting, Inc.
3031 Shadowdale
Houston, TX 77043
Cell: 832-212-0160
Home: 713-939-1034
www.karnoldconsulting.com

From: Kemkar, Neal [mailto:Neal_Kemkar@ios.doi.gov]
Sent: Tuesday, May 11, 2010 5:35 PM
To: karnold@karnoldconsulting.com
Cc: Black, Steve; Hanley, Kallie; Ishee, Mary Katherine
Subject: Thank you Ken and further engagement

Ken – thanks again for sharing your thoughts with us on the phone. Very helpful set of ideas you presented. I just mentioned this in more detail on a voicemail at your office number to the same effect, but I'd like to speak with you further about your engagement on this project when you have a moment. Please call me at your earliest convenience at the below number.

Thanks,
Neal

Neal Kemkar
Office of the Secretary
U.S. Department of the Interior
(202) 208-5379

From: Kemkar, Neal
To: Ken Arnold;
cc: Black, Steve;
Subject: CONFIDENTIAL 30-Day Safety Report Documents for Ken Arnold
Date: Tuesday, May 18, 2010 2:23:38 PM
Attachments: DRAFT JITF Recommendations.pdf
65-2_e1.pdf
IADC HSE Case Guidelines-MODU Offshore.pdf
100516 Candidate Recommendations.doc

DRAFT – PREDECISIONAL
CONTAINS INTERAGENCY DELIBERATIVE PROCESS INFORMATION
These documents may not be disclosed under FOIA

Ken –

Thank you for returning signed confidentiality and non-disclosure agreements. These documents are covered by that agreement.

Further to our conversation and request below, kindly review and be prepared to comment on the attached draft safety recommendations. These proposed recommendations are compiled from several sources. They are organized in four major topic categories, and they are formatted to show clearly some specific additional recommendations from the Department of Energy (DOE).

In addition, please see the attached draft recommendations from the API task forces. Please do not distribute without permission from API.

Also included for reference are IADC safety case in full, and the draft API report (Isolating Potential Flow Zones During Well Construction API RECOMMENDED PRACTICE 65—PART 2 FIRST EDITION, MAY 2010) that Steve mentioned on this morning's call.

Please contact one of us if you have any questions. Thanks for your assistance.

Neal

From: Kemkar, Neal
To: Ken Arnold;
cc: Black, Steve;
Subject: RE: CONFIDENTIAL 30-Day Safety Report Documents for Ken Arnold
Date: Tuesday, May 18, 2010 4:14:04 PM
Attachments: API comparison of safety case bridging document to the well construction interfacing document.doc

DRAFT – PREDECISIONAL
CONTAINS INTERAGENCY DELIBERATIVE PROCESS INFORMATION
These documents may not be disclosed under FOIA

Ken –

As promised, attached is more language from API on the safety case bridging document comparison to the other document they propose, which they call a “well construction interfacing document.” For cross reference, there is a good visual document explaining this document on page 7 of the API document we send you earlier this afternoon.

Neal

Neal Kemkar
Office of the Secretary
U.S. Department of the Interior
(202) 208-5379

From: Kemkar, Neal
Sent: Tuesday, May 18, 2010 2:24 PM
To: 'Ken Arnold'
Cc: Black, Steve
Subject: CONFIDENTIAL 30-Day Safety Report Documents for Ken Arnold
Importance: High

DRAFT – PREDECISIONAL
CONTAINS INTERAGENCY DELIBERATIVE PROCESS INFORMATION
These documents may not be disclosed under FOIA

Ken –

Thank you for returning signed confidentiality and non-disclosure agreements. These documents are covered by that agreement.

Further to our conversation and request below, kindly review and be prepared to comment on the attached draft safety recommendations. These proposed recommendations are compiled from several sources. They are organized in four major topic categories, and they are formatted to show clearly some specific additional recommendations from the Department of Energy (DOE).

In addition, please see the attached draft recommendations from the API task forces. Please do not distribute without permission from API.

Also included for reference are IADC safety case in full, and the draft API report (Isolating Potential Flow Zones During Well Construction API RECOMMENDED PRACTICE 65—PART 2 FIRST EDITION, MAY 2010) that Steve mentioned on this morning's call.

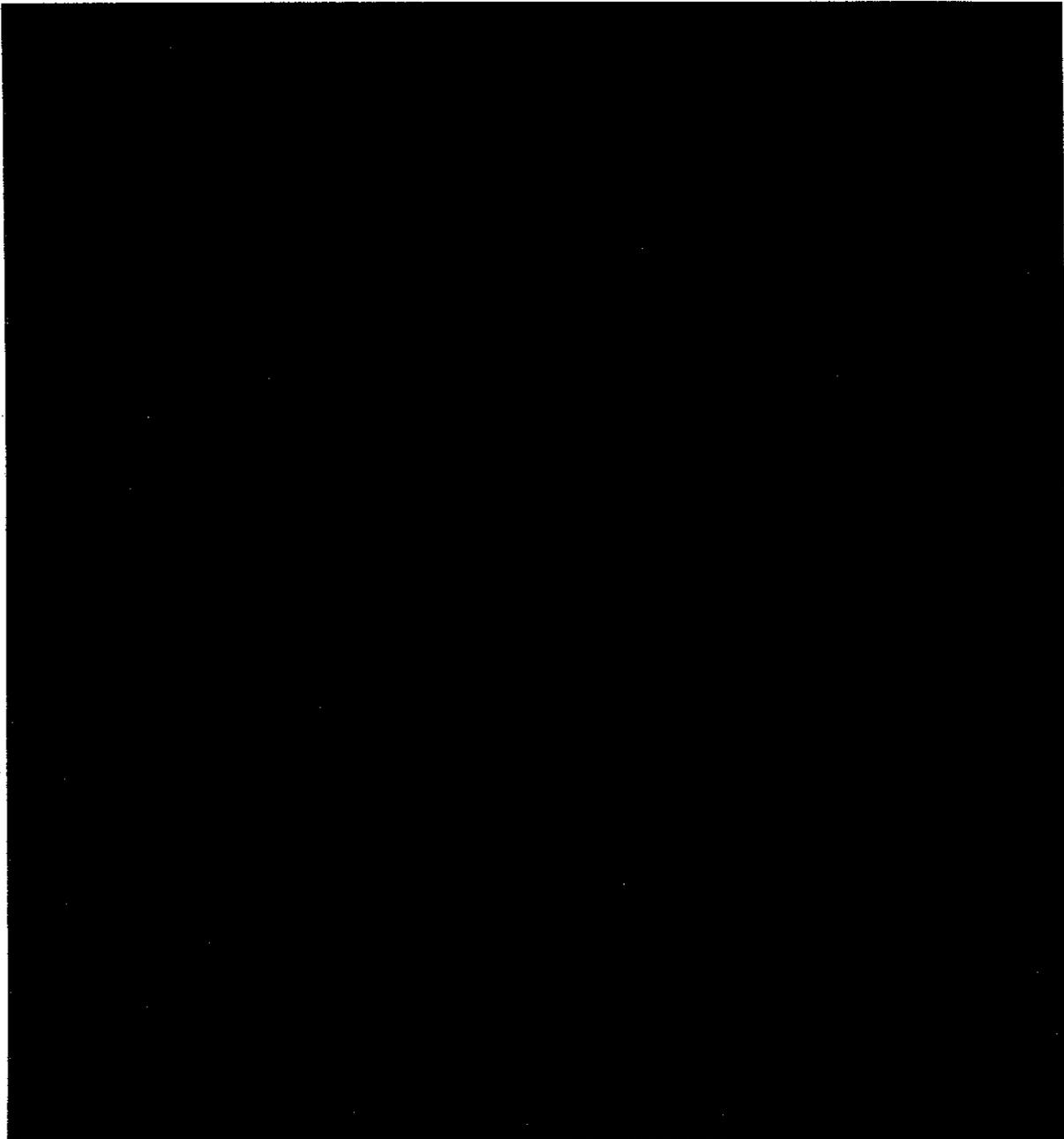
Please contact one of us if you have any questions. Thanks for your assistance.

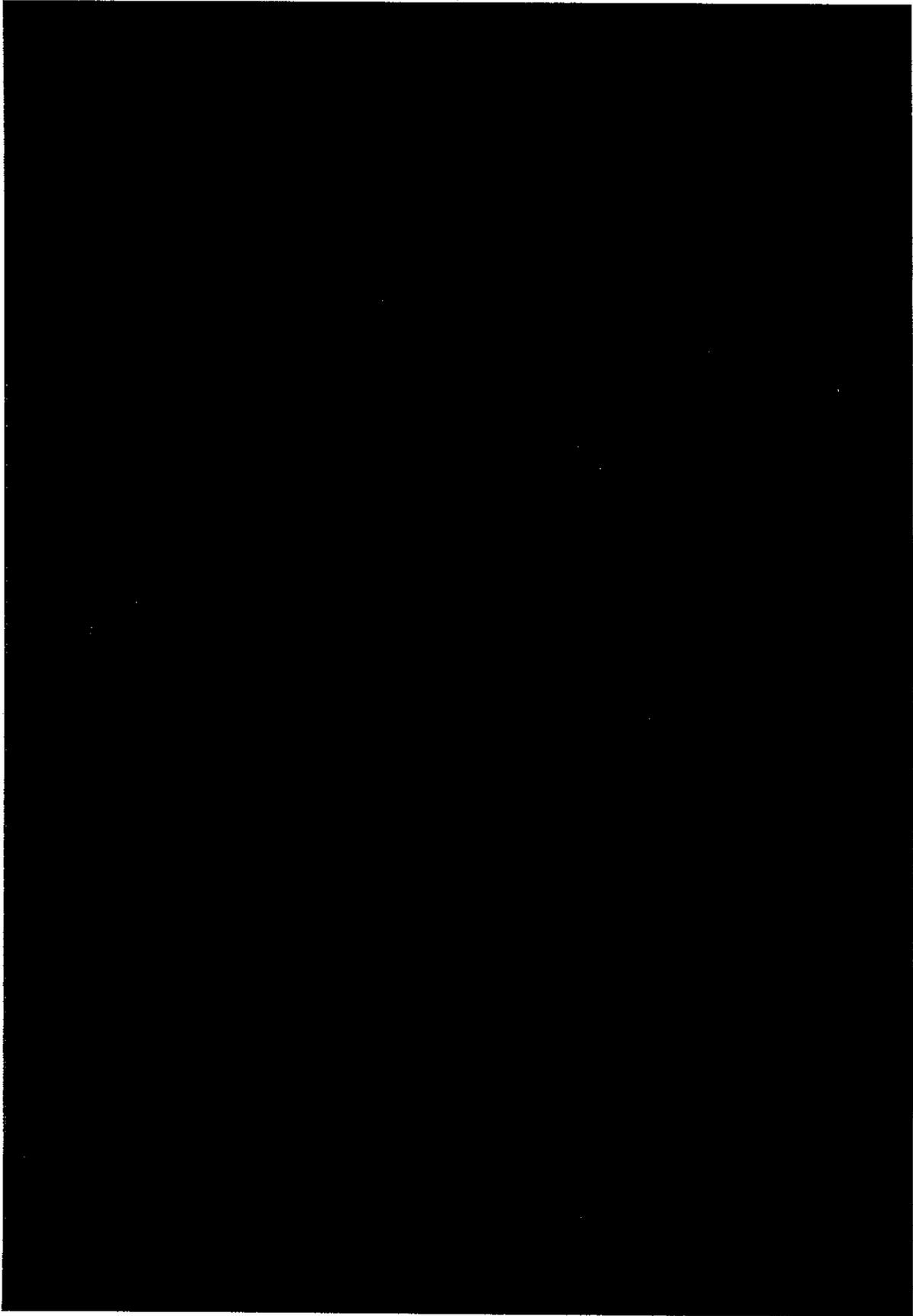
Neal

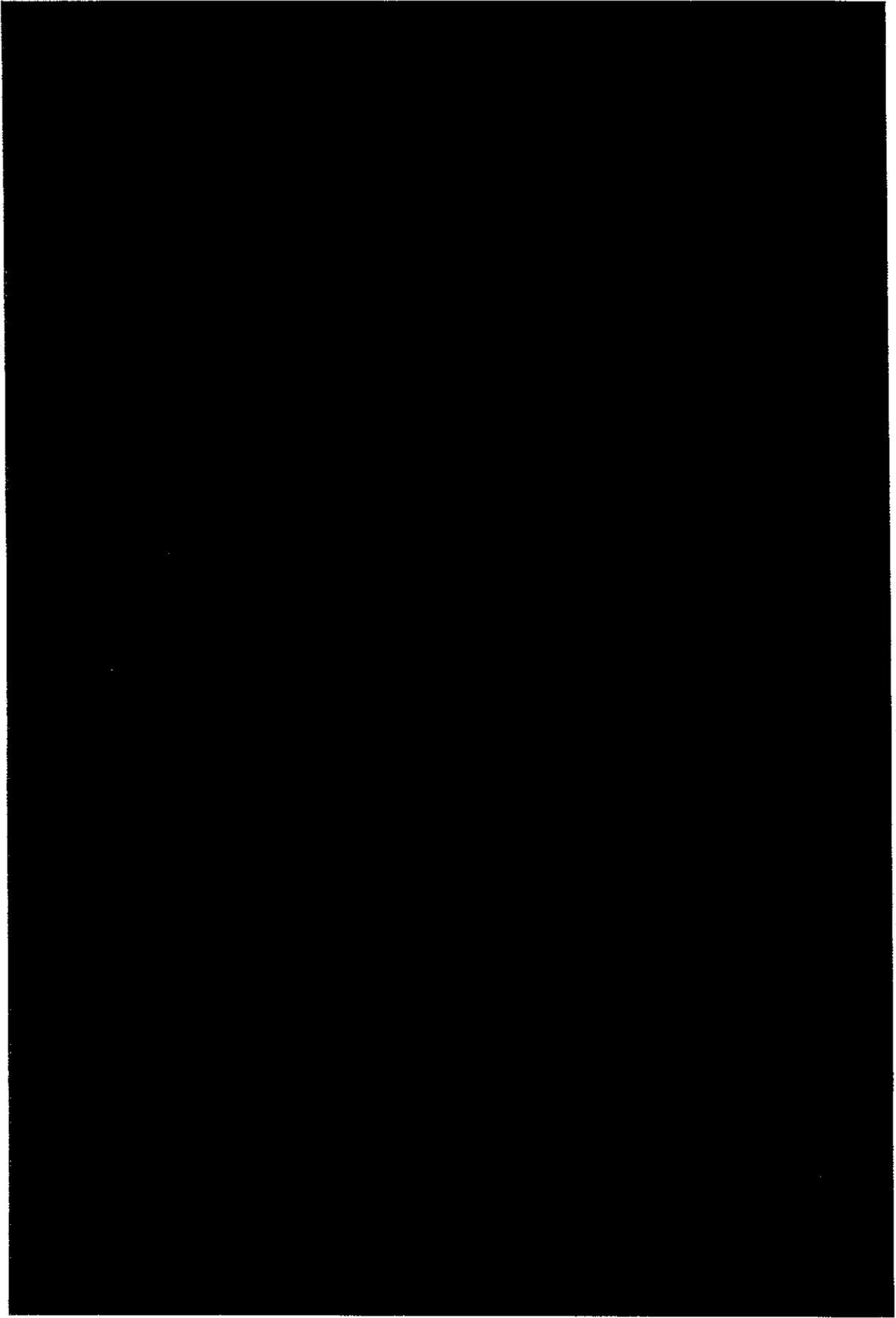
From: Kemkar, Neal
To: Ken Arnold;
Subject: FW: Revised draft recommendations
Date: Thursday, May 20, 2010 3:26:24 PM
Attachments: 100520 DRAFT Offshore Drilling Safety Recommendations v 1.doc

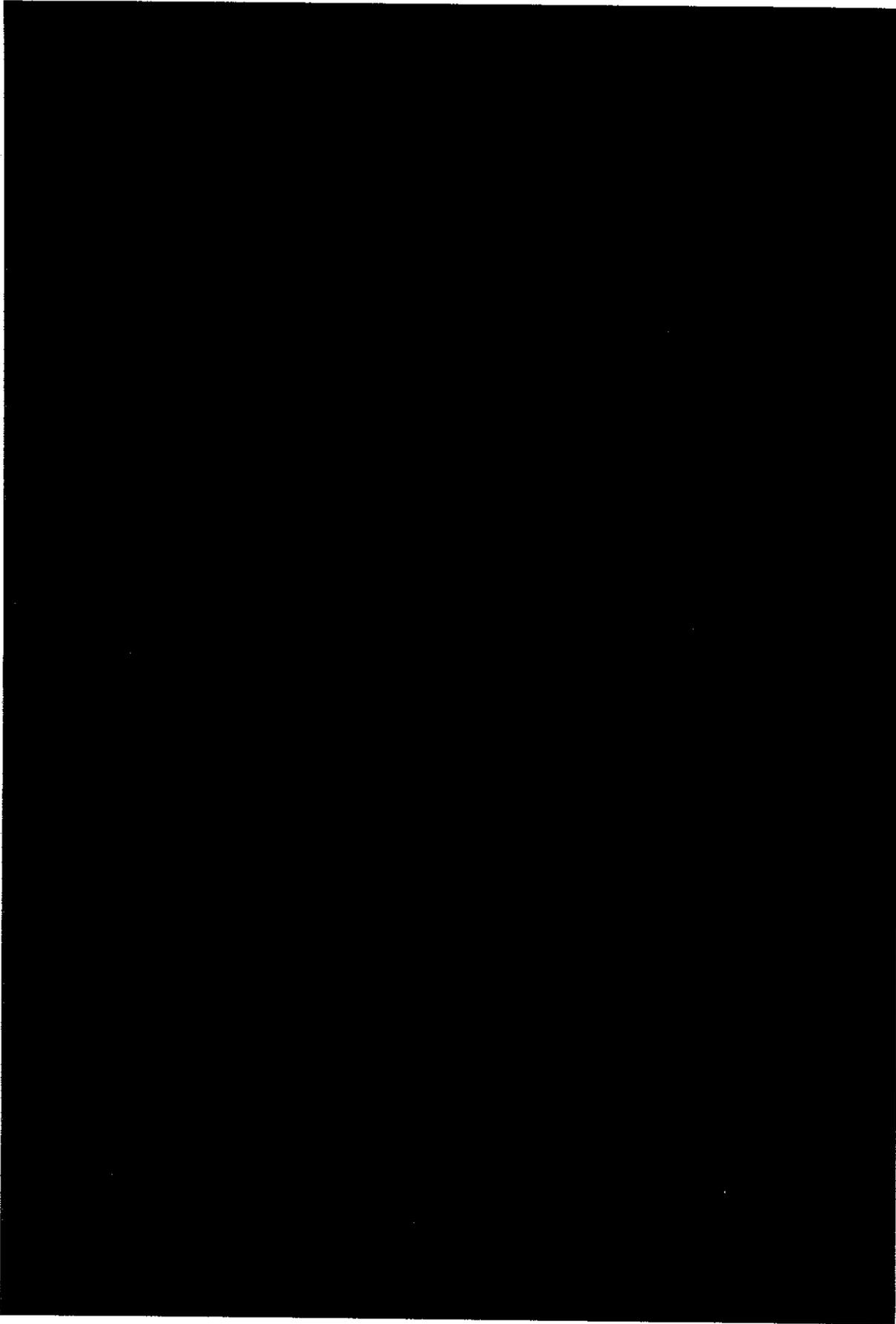
**DRAFT – PREDICISIONAL CONTAINS INTERAGENCY
DELIBERATIVE PROCESS INFORMATION**

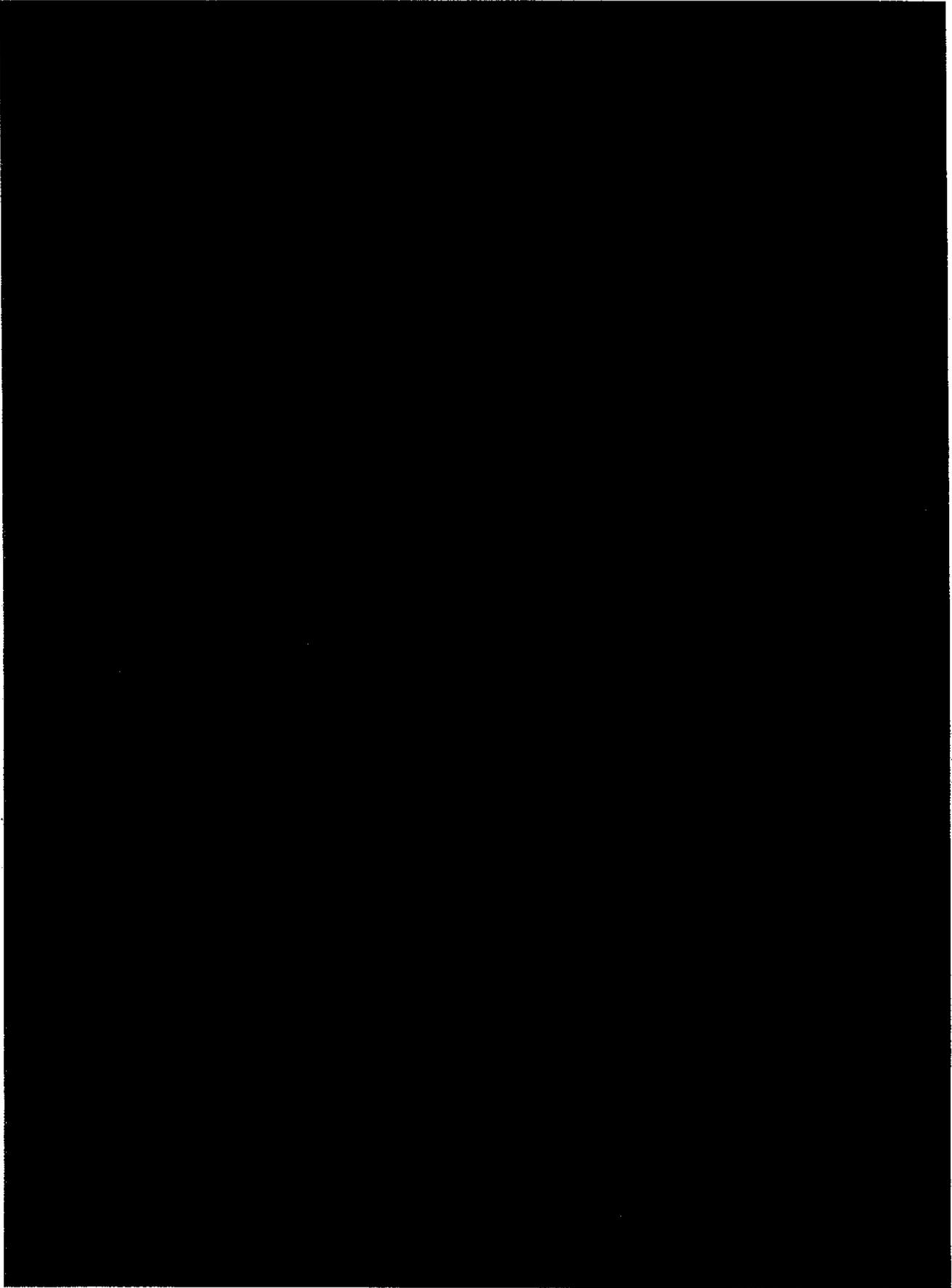
This draft may not be disclosed under FOIA

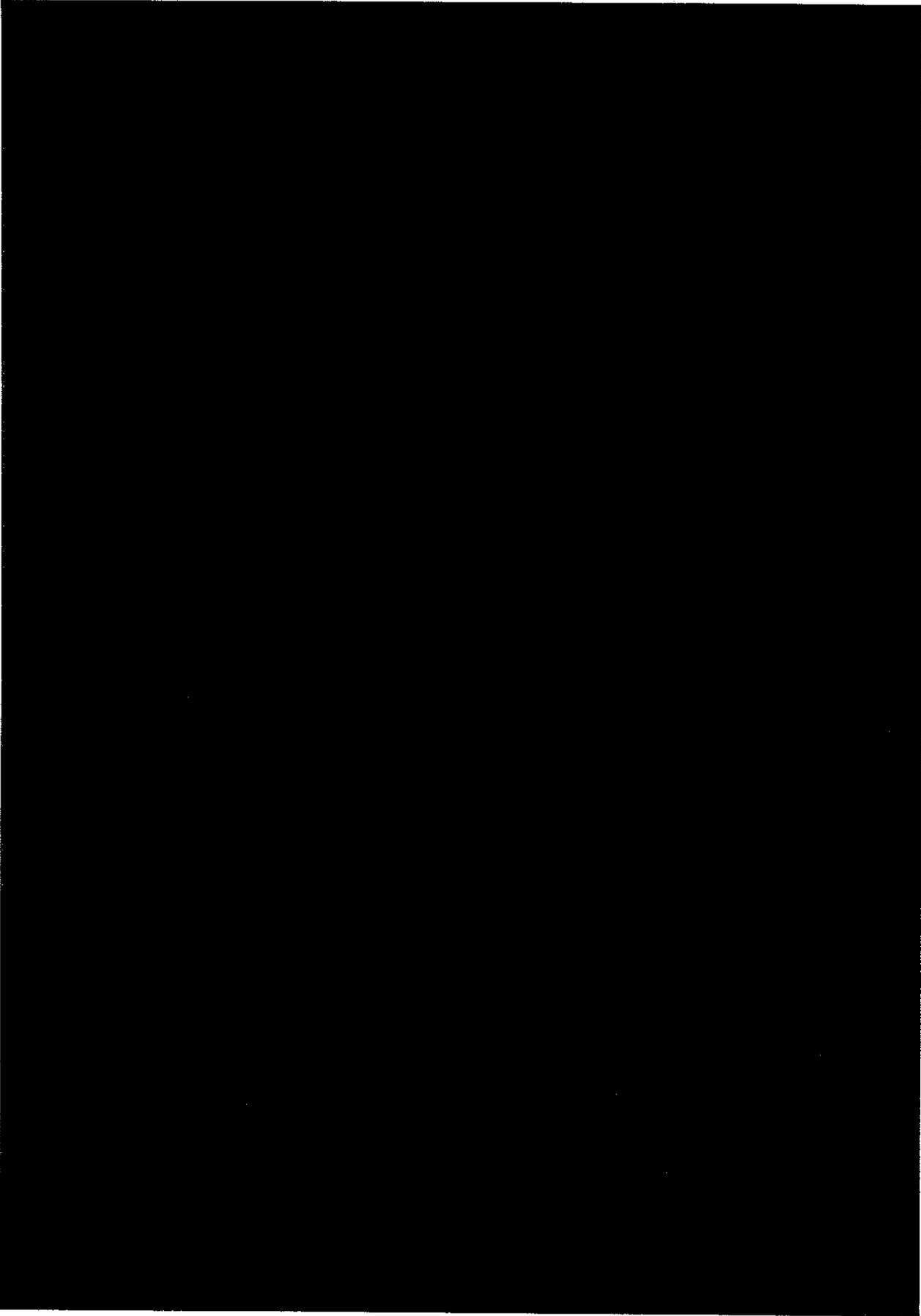


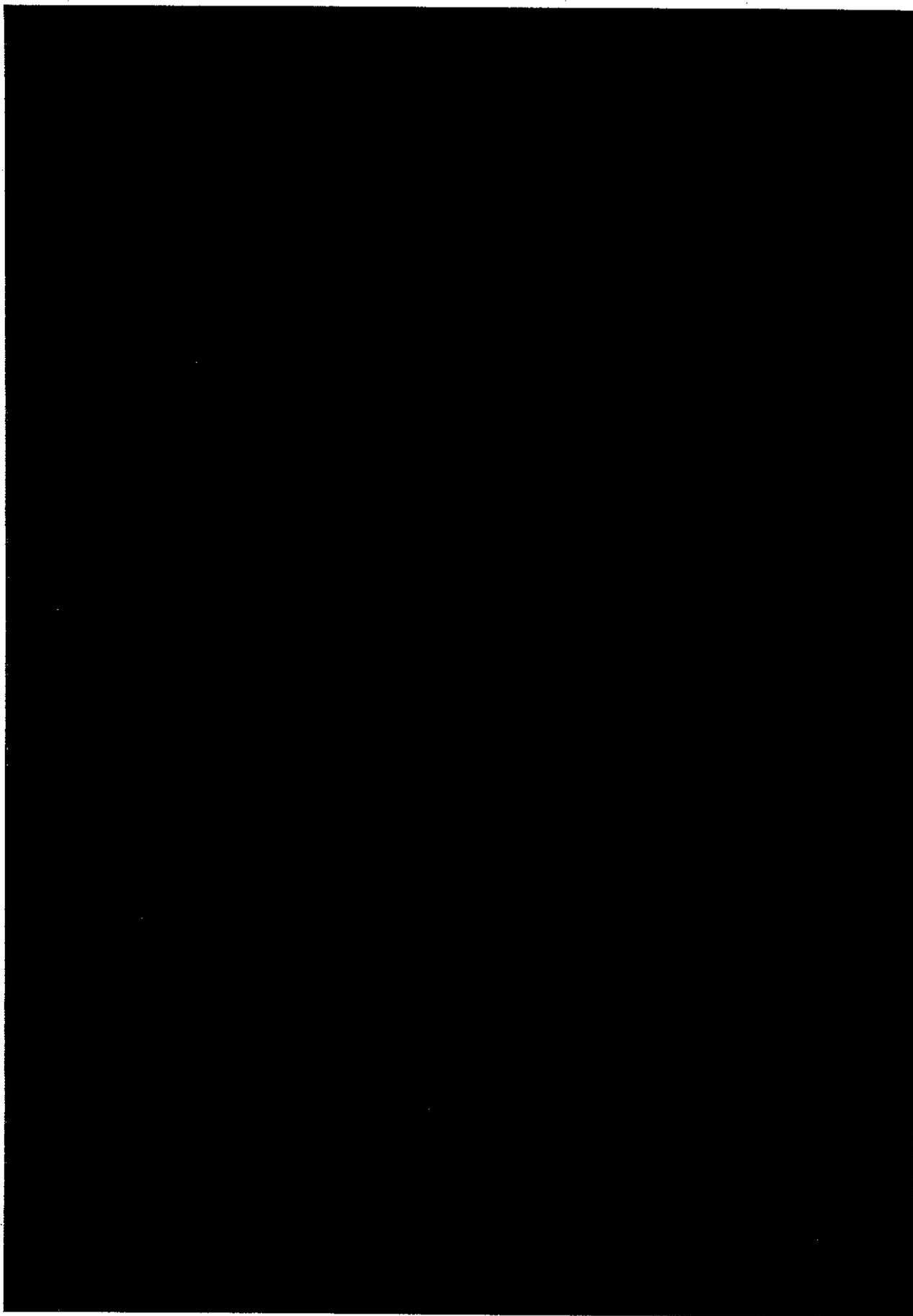


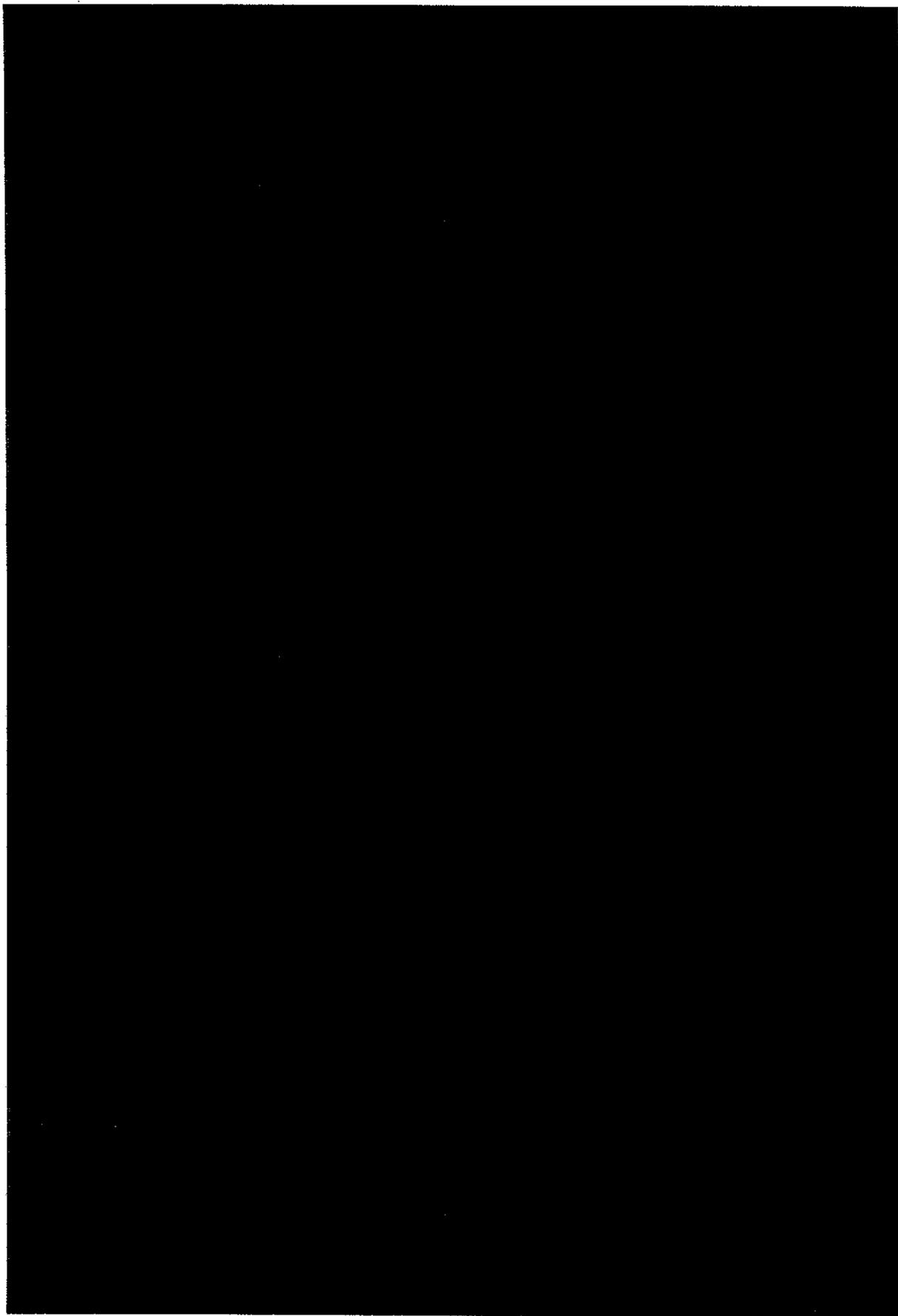


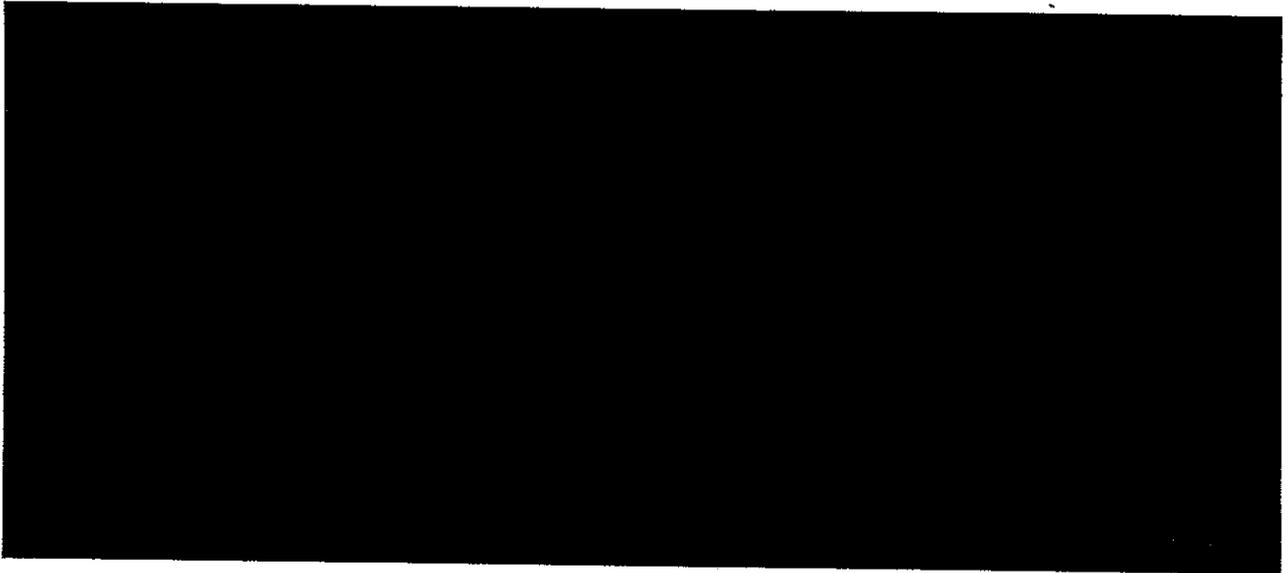












From: Kemkar, Neal
To: Ken Arnold;
Subject: RE: Offshore Drilling Safety Recommendations
Date: Thursday, May 20, 2010 5:41:46 PM

Thanks Ken. Just sent you the proposed SEMS rule. Please review.

Neal Kemkar
Office of the Secretary
U.S. Department of the Interior
(202) 208-5379

From: Ken Arnold [mailto:karnold@karnoldconsulting.com]
Sent: Thursday, May 20, 2010 5:15 PM
To: Kemkar, Neal
Subject: Offshore Drilling Safety Recommendations

Attached is my mark up of the previous document. I have just received the new document and will work on it tomorrow. Perhaps some of this info is of use to you in the meantime.

Kenneth E. (Ken) Arnold
K Arnold Consulting, Inc.
3031 Shadowdale
Houston, TX 77043
Cell: 832-212-0160
Home: 713-939-1034
www.karnoldconsulting.com

From: Kemkar, Neal
To: "karnold@karnoldconsulting.com"
Subject: Re: Offshore Drilling Safety Recommendations
Date: Thursday, May 20, 2010 6:02:43 PM

To clarify. Your review of sems rule is top priority, other docs FYI until that is complete. Thanks.

From: Kemkar, Neal
To: Ken Arnold <karnold@karnoldconsulting.com>
Sent: Thu May 20 17:41:45 2010
Subject: RE: Offshore Drilling Safety Recommendations

Thanks Ken. Just sent you the proposed SEMS rule. Please review.

Neal Kemkar
Office of the Secretary
U.S. Department of the Interior
(202) 208-5379

From: Ken Arnold [mailto:karnold@karnoldconsulting.com]
Sent: Thursday, May 20, 2010 5:15 PM
To: Kemkar, Neal
Subject: Offshore Drilling Safety Recommendations

Attached is my mark up of the previous document. I have just received the new document and will work on it tomorrow. Perhaps some of this info is of use to you in the meantime.

Kenneth E. (Ken) Arnold
K Arnold Consulting, Inc.
3031 Shadowdale
Houston, TX 77043
Cell: 832-212-0160
Home: 713-939-1034
www.karnoldconsulting.com

From: Kemkar, Neal
To: Ken Arnold;
cc: Black, Steve;
Subject: RE: Draft Interim Measures Report for Immediate Review
Date: Tuesday, May 25, 2010 10:23:44 PM

Thanks for your review, your support, and your comments Ken. We will be sure to double check. As always, a pleasure. Hope your service on the jury was okay today.

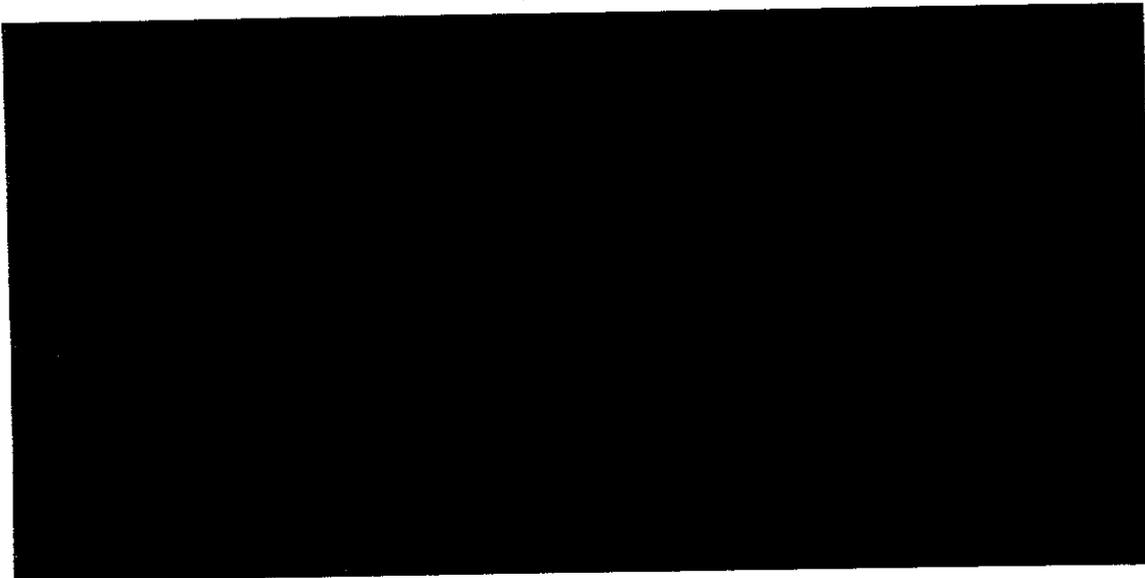
Neal

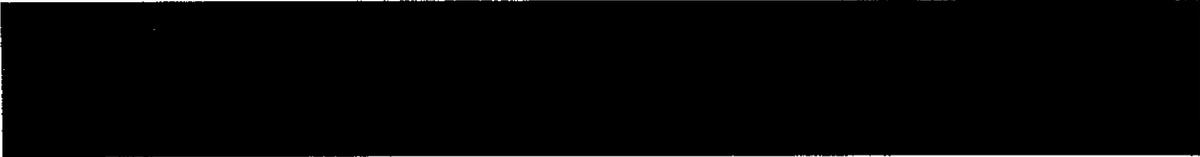
Neal Kemkar
Office of the Secretary
U.S. Department of the Interior
(202) 208-5379

From: Ken Arnold [mailto:karnold@karnoldconsulting.com]
Sent: Tuesday, May 25, 2010 10:22 PM
To: Kemkar, Neal
Cc: Black, Steve
Subject: RE: Draft Interim Measures Report for Immediate Review

The This is really a great report. A few nitpicking comments:

1. On Screen 18 it says:





Ken

Kenneth E. (Ken) Arnold
K Arnold Consulting, Inc.
3031 Shadowdale
Houston, TX 77043
Cell: 832-212-0160
Home: 713-939-1034
www.karnoldconsulting.com

From: Kemkar, Neal [mailto:Neal_Kemkar@ios.doi.gov]
Sent: Tuesday, May 25, 2010 9:44 AM
To: Ken Arnold
Cc: Black, Steve
Subject: Draft Interim Measures Report for Immediate Review

Ken - please review the attached draft of the safety report and let us know, by later today, about any big picture thoughts or comments you have. The Secretary and White House are reviewing this draft. I will call you momentarily to discuss.

Thanks,
Neal

Neal Kemkar
Office of the Secretary
U.S. Department of the Interior
(202) 208-5379

From: Kemkar, Neal
To: Ken Arnold;
cc: Black, Steve;
Subject: RE: Additional Thoughts
Date: Wednesday, May 26, 2010 12:54:17 PM

Thanks Ken. Is there a better way to frame that requirement, in your view for purposes of the report?

Neal Kemkar
Office of the Secretary
U.S. Department of the Interior
(202) 208-5379

From: Ken Arnold [mailto:karnold@karnoldconsulting.com]
Sent: Wednesday, May 26, 2010 12:52 PM
To: Kemkar, Neal
Cc: Black, Steve
Subject: Additional Thoughts

Neal and Steve

I think I should point out that most drilling engineers are NOT PEs and the requirement of a PE review of every well plan may be problematic. I am a Petroleum Engineering PE in Texas and inactive civil engineering PE in NM, LA, VA, and NY. I am not capable of reviewing a well plan adequately. I have participated as a member of the Society of Petroleum Engineers (SPE) in writing and scoring the national PE exam in petroleum engineering. It is mostly focused on reservoir and production engineering topics and has very little drilling content. Thus the fact that someone has a PE, even if it is in petroleum, does not indicate a knowledge of safe well design and operations.

SPE does the writing and scoring of the petroleum engineering exam for the US and administers an SPE developed program of certifying petroleum engineers internationally in countries that do not have a national PE or certification program. It would be possible for them to develop and administer a program to certify well planning engineers.

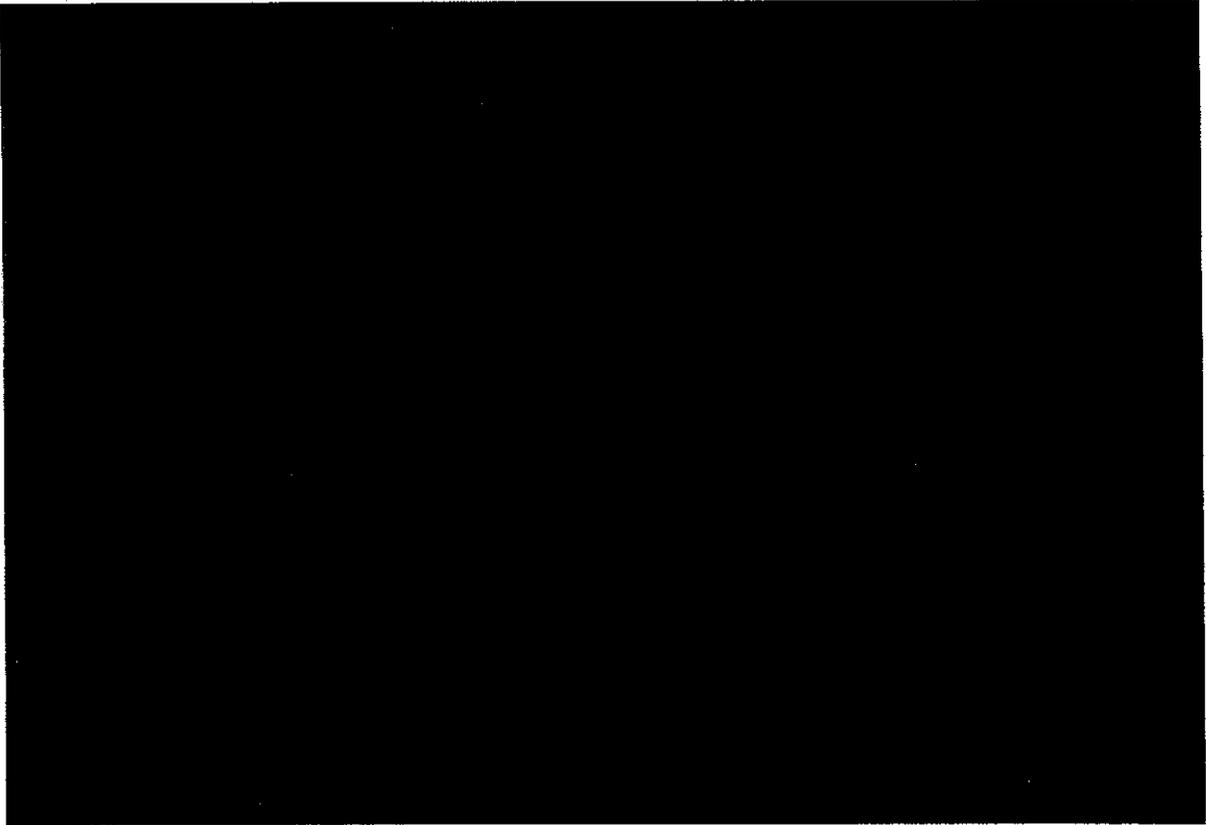
Ken

Kenneth E. (Ken) Arnold
K Arnold Consulting, Inc.

3031 Shadowdale
Houston, TX 77043
Cell: 832-212-0160
Home: 713-939-1034
www.karnoldconsulting.com

From: Ken Arnold [mailto:karnold@karnoldconsulting.com]
Sent: Tuesday, May 25, 2010 9:22 PM
To: 'Kemkar, Neal'
Cc: 'Black, Steve'
Subject: RE: Draft Interim Measures Report for Immediate Review

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Ken

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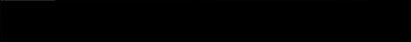
From: Kemkar, Neal [mailto:Neal_Kemkar@ios.doi.gov]
Sent: Tuesday, May 25, 2010 9:44 AM
To: Ken Arnold
Cc: Black, Steve
Subject: Draft Interim Measures Report for Immediate Review

Ken - please review the attached draft of the safety report and let us know, by later today, about any big picture thoughts or comments you have. The Secretary and White House are reviewing this draft. I will call you momentarily to discuss.

Thanks,
Neal

Neal Kemkar
Office of the Secretary
U.S. Department of the Interior
(202) 208-5379

From: Kemkar, Neal
To: Ken Arnold;
cc: Black, Steve;
Subject: RE: Additional Thoughts
Date: Wednesday, May 26, 2010 12:57:06 PM

By the way, on your second point from last night, 



From: Ken Arnold [mailto:karnold@karnoldconsulting.com]
Sent: Wednesday, May 26, 2010 12:52 PM
To: Kemkar, Neal
Cc: Black, Steve
Subject: Additional Thoughts

Neal and Steve

I think I should point out that most drilling engineers are NOT PEs and the requirement of a PE review of every well plan may be problematic. I am a Petroleum Engineering PE in Texas and inactive civil engineering PE in NM, LA, VA, and NY. I am not capable of reviewing a well plan adequately. I have participated as a member of the Society of Petroleum Engineers (SPE) in writing and scoring the national PE exam in petroleum engineering. It is mostly focused on reservoir and production engineering topics and has very little drilling content. Thus the fact that someone has a PE, even if it is in petroleum, does not indicate a knowledge of safe well design and operations.

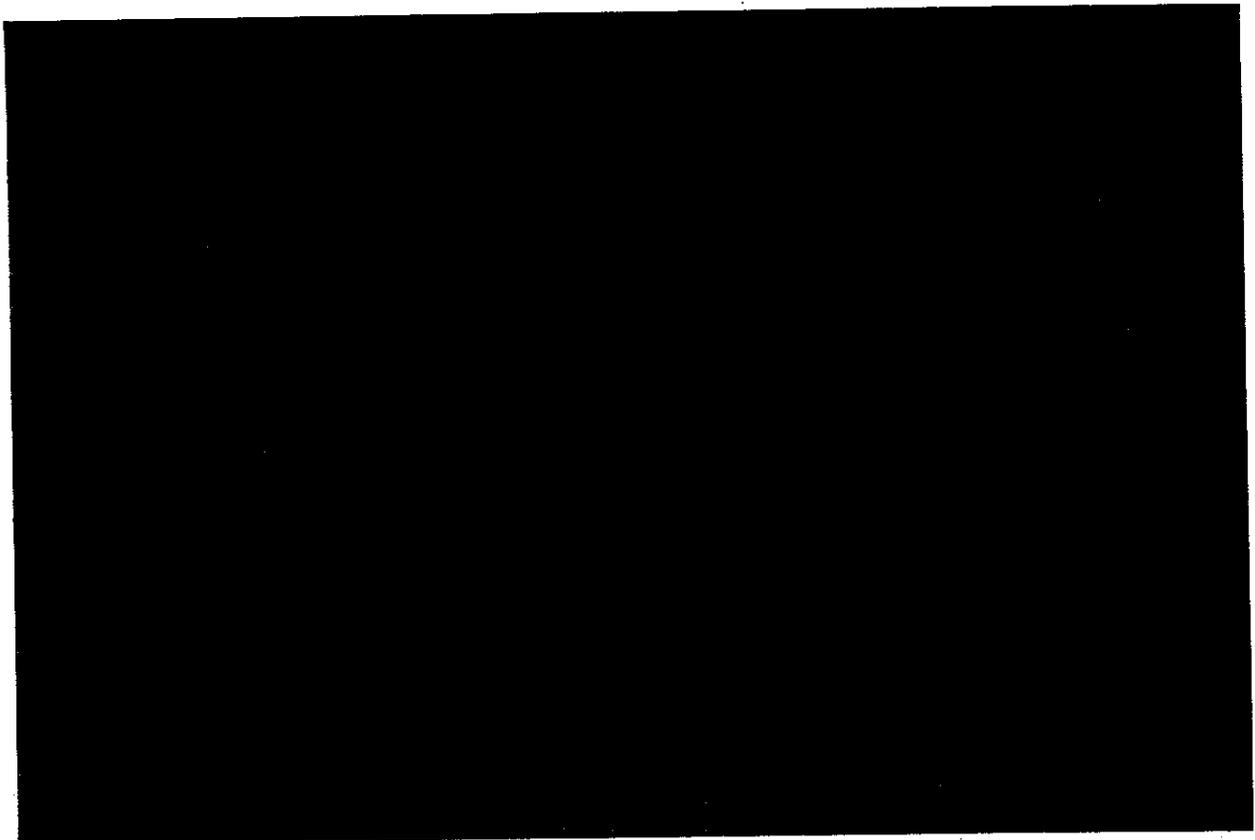
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Ken

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From: Ken Arnold [mailto:karnold@karnoldconsulting.com]
Sent: Tuesday, May 25, 2010 9:22 PM
To: 'Kemkar, Neal'
Cc: 'Black, Steve'
Subject: RE: Draft Interim Measures Report for Immediate Review

The This is really a great report. A few nitpicking comments:



Ken

Kenneth E. (Ken) Arnold

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Cell: 832-212-0160
Home: 713-939-1034
www.karnoldconsulting.com

From: Kemkar, Neal [mailto:Neal_Kemkar@ios.doi.gov]
Sent: Tuesday, May 25, 2010 9:44 AM
To: Ken Arnold
Cc: Black, Steve
Subject: Draft Interim Measures Report for Immediate Review

Ken - please review the attached draft of the safety report and let us know, by later today, about any big picture thoughts or comments you have. The Secretary and White House are reviewing this draft. I will call you momentarily to discuss.

Thanks,
Neal

Neal Kemkar
Office of the Secretary
U.S. Department of the Interior
(202) 208-5379

From: Kemkar, Neal
To: Ken Arnold;
cc: Black, Steve; Ishee, Mary Katherine;
Hanley, Kallie;
Subject: FINAL 30-DAY SAFETY REPORT
Date: Thursday, May 27, 2010 1:55:26 PM
Attachments: Interim Measures Report 100527 FINAL.pdf
30day report transmittal letter.pdf

Ken – Final report and transmittal letter are attached, with thanks from the Secretary and the whole team. We will be in touch shortly about next steps.

Neal

Neal Kemkar
Office of the Secretary
U.S. Department of the Interior
(202) 208-5379

From: Hanley, Kallie
To: karnold@karnoldconsulting.com;
cc: Kemkar, Neal;
Subject: May 10th phone call with DOI
Date: Friday, May 07, 2010 7:00:07 PM

Ken

I want to confirm you will have a call on Monday, May 10th at 12:00pm EST with a handful of folks from the Secretary's office and MMS. Steve Black, Counselor to the Secretary will anchor the call and introduce everyone else who is able to join. They will call you on your mobile at [REDACTED] If you have any questions prior to the call please contact me.

Thank you,

Kallie

Kallie Hanley
Office of the White House Liaison
The U.S. Department of the Interior
202-208-5397 desk
202-374-7694 cell
kallie_hanley@ios.doi.gov

From: Blair, Peter
To: "karnold@karnoldconsulting.com";
cc: [Kemkar, Neal](#); [Hanley, Kallie](#); [Black, Steve](#);
Subject: U.S. Department of Interior Reviews of Deepwater Horizon Incident
Date: Wednesday, May 12, 2010 7:29:31 AM

Dear Ken:

I am writing to alert you that you may be asked by the U.S. Department of Interior (DOI), Office of the Secretary, to provide brief but important service with regard to the Department's formulation of an early action plan in response to the oil blowout at Deepwater Horizon.

As you are no doubt now aware, the oil well blowout at Deepwater Horizon has generated many questions about offshore drilling safety and blowout prevention. In the wake of the incident, The Offshore Drilling Interim Safety Measures Report ("30-Day Safety Report") ordered by President Obama on April 30, 2010, requests Interior Secretary Salazar to review and report what, if any, additional precautions and technologies should be required to prevent accidents like the Deepwater Horizon incident from happening again. The Report will include a discussion of known legal and regulatory requirements as well as current industry practices. It will focus on recommendations for interim measures that will increase offshore drilling safety, including but not limited to engineering and operating practices aimed at reducing the chance of a future blowout and the appropriate testing and operation of backup safety equipment such as blowout preventers. The Report will also include an action plan for moving forward on achieving increased offshore drilling safety in the near term, including suggested additional study. This Report is not a full investigation of the incident—such an investigation will be undertaken jointly by the Minerals Management Service and U.S. Coast Guard and Secretary Salazar intends to commission an independent technical assessment by the National Academy of Engineering (NAE).

In the course of preliminary discussions directed toward commissioning the NAE assessment, DOI officials asked that we at the Academy identify a number of recognized academic and industry experts in the relevant fields to (1) discuss informally with DOI officials the current state of the art of offshore drilling safety and blowout protection and the degree to which such practices are currently in use in the U.S. and incorporated broadly into industry best practices, and (2) to vet, again informally, a series of proposed recommendations the department is formulating that would be included in the 30-Day Safety Report. After reviewing who was involved in ongoing related Academy activities and consultation with many colleagues, we generated a list of recommended experts, including you.

Although this discussion will be convened directly by the Office of the Secretary of the Interior, not by the National Academies, we have recommended that the DOI consider you as a discussant. In the coming days DOI officials copied on this message will be following up directly with you to explore your availability. Whether you agree to help DOI or not is, of course, entirely up to you, but if you are available, I hope you will give serious consideration to participating.

With best wishes,

Peter D. Blair, Ph.D.
Executive Director
Division on Engineering and Physical Sciences
The National Academies
500 Fifth Street, N.W.
Washington, DC 20001
Email: pblair@nas.edu; Tel: 202-334-2400; Fax: 202-334-3373

From: Georg, Shanda
To: karnold@karnoldconsulting.com;
Subject: RFQ N10PX18335 - Request for Quote - Deepwater Horizon Peer Review Support
Date: Friday, May 14, 2010 8:22:37 PM
Attachments: [Deepwater SME Support SOW_FINAL.pdf](#)
[Peer Review - Consultant NonDisclosureAgtFINAL.pdf](#)

Dear Mr. Arnold,

The department of Interior is interested in contracting with Ken Arnold Consulting, Inc. to obtain your expertise in the performance of a peer review of the Outer Continental Shelf Safety Oversight Board Report which will provide recommendations to the President of the United States Concerning the Deep Water event. This is a request for a Labor Hour Quote.

Attached is a statement of work for your consideration. Please provide a Firm Fixed price quote no later than Monday, 17th to me, at my email address: shanda.georg@aqd.nbc.gov.

I have also attached a non-disclosure form to be returned to me with the FFP quote. All documents are to be returned to the contracting officer.

This is a commercial acquisition, performed under Far Part 12 and in accordance with Far Part 13 Guidance.

FAR clauses 52.212-1; 52.212-2; 52.212-3; 52.212-4; and 52.212-5 apply.

Please reference RFQ Number N10PX18335 on your quote - The quote is to be submitted as a Labor Hour Quote.

If you have any questions, please put them in writing and send them to me and if I am unable to provide a response, I will forward to the program office for a response.

Should you need additional time please let me know. My contact information is below. I will be in the office on Saturday around 10:30 EST.

Best regards, shanda

Out of Office Schedule:
April: 21-23 Training
May: 24-27 Training
June: 1-14 Annual Leave

Shanda L. Georg
Contracting Officer, Lead
Acquisition Services Directorate
National Business Center
U.S. Dept. of the Interior
381 Elden Street, Suite 4000
Herndon VA 20170
P: 703-964-4855 / F: 703-964-8477 or 8478
C: 571-926-1127
shanda.georg@aqd.nbc.gov
www.aqd.nbc.gov
An ISO 9001 Certified Organization

We want to hear from you! Please let us know how we are doing in meeting your needs by taking a short survey at: <http://www.aqd.nbc.gov/survey>

From: Georg, Shanda
To: Ken Arnold;
cc: Kemkar, Neal; Valltos, Katherine; McCarthy, Daniel;
Subject: RE: RFQ N10PX18335 - Request for Quote - Deepwater Horizon Peer Review Support
Date: Saturday, May 15, 2010 3:28:36 PM
Attachments: KArnoldConsultingPriceQuote.xls

Ken,

Thanks. I need a formal quote - just an hourly rate won't work for government contracting. I have attached an excel sheet - use this to submit your not to exceed price - that way we have a formal quote - and you don't have to do much as I have already provided a spread sheet to fill in the blanks. Please modify as you see fit. I believe Neal understands that the dates are not attainable. Will keep you posted on his comments to your email. Right now we don't have a formal contract, but can work that out on Wed with You when you are reachable.

Again, thanks for the response and please use the excel sheet as I need a formal quote.

Understood about the "K" in your company's name.

best regards, shanda

Out of Office Schedule:

April: 21-23 Training

May: 24-27 Training

June: 1-14 Annual Leave

Shanda L. Georg
Contracting Officer, Lead
Acquisition Services Directorate
National Business Center
U.S. Dept. of the Interior
381 Elden Street, Suite 4000
Herndon VA 20170
P: 703-964-4855 / F: 703-964-8477 or 8478
C: 571-926-1127
shanda.georg@aqd.nbc.gov
www.aqd.nbc.gov
An ISO 9001 Certified Organization

We want to hear from you! Please let us know how we are doing in meeting your needs by taking a short survey at: <http://www.aqd.nbc.gov/survey>

From: "Ken Arnold" <karnold@karnoldconsulting.com>
To: <shanda.georg@aqd.nbc.gov>
Cc: "Kemkar, Neal" <Neal_Kemkar@ios.doi.gov>
Date: 05/15/2010 03:16 PM
Subject: RE: RFQ N10PX18335 - Request for Quote - Deepwater Horizon Peer Review Support

Shanda

I am in agreement with the attached two documents with the exceptions listed below. Unfortunately there is no way I can attach an electronic signature and I will not have access to a fax for a few days. Neal has a signed copy of the disclosure form which was faxed to him yesterday.

Please note the following exceptions:

1. I cannot finish the review by May 16 as requested in the SOW. It will take me several days and perhaps as much as one week from receipt of the materials.
2. My charges will be in accordance with the attached rate sheet. For this project I will be the only one working on it and accordingly my hourly rate is \$ [REDACTED]
3. Please note the name of the company is K Arnold Consulting, Inc. and not Ken Arnold Consulting.

I can fax you the signature pages for both documents on Wednesday if that is OK.

Ken

Kenneth E. (Ken) Arnold
K Arnold Consulting, Inc.
3031 Shadowdale
Houston, TX 77043
Cell: 832-212-0160
Home: 713-939-1034
www.karnoldconsulting.com

From: shanda.georg@aqd.nbc.gov [mailto:shanda.georg@aqd.nbc.gov]

Sent: Saturday, May 15, 2010 9:50 AM

To: Ken Arnold

Subject: RE: RFQ N10PX18335 - Request for Quote - Deepwater Horizon Peer Review Support

Importance: High

Neal,

My apologies. Please reconsider. - this request is on a labor hour basis - I miss-typed the info in two lines of the body of the letter, but the first sentence and last sentences were correct that indicated Labor Hour - it was a long day, however, if this had been issued as a ffp, it violates no rules - ffp is the preferred method of contracting for commercial items. I have attached the far site as an fyi for your comfort level: FAR 12.207. But again, due to the nature of the work, we are issuing this as a labor hour purchase order. Please let me know if you will provide a quote.

Revised and Corrected to indicate Labor Hour Quote May 15, 2010

Dear Mr. Arnold,

The department of Interior is interested in contracting with Ken Arnold Consulting, Inc. to obtain your expertise in the performance of a peer review of the Outer Continental Shelf Safety Oversight Board Report which will provide recommendations to the President of the United States Concerning the Deep Water event. This is a request for a Labor Hour Quote.

Attached is a statement of work for your consideration. Please provide a Labor Hour price quote no later than Monday, 17th to me, at my email address: shanda.georg@aqd.nbc.gov.

I have also attached a non-disclosure form to be returned to me with the Labor Hour quote. All documents are to be returned to the contracting officer.

This is a commercial acquisition, performed under Far Part 12 and in accordance with Far Part 13 Guidance.

FAR clauses 52.212-1; 52.212-2; 52.212-3; 52.212-4; and 52.212-5 apply.

Please reference RFQ Number N10PX18335 on your quote - The quote is to be submitted as a Labor Hour Quote.

If you have any questions, please put them in writing and send them to me and if I am unable to provide a response, I will forward to the program office for a response.

Should you need additional time please let me know. My contact information is below. I will be in the office on Saturday around 10:30 EST.

Best regards, shanda

Out of Office Schedule:
April: 21-23 Training
May: 24-27 Training
June: 1-14 Annual Leave

Shanda L. Georg
Contracting Officer, Lead
Acquisition Services Directorate
National Business Center
U.S. Dept. of the Interior
381 Elden Street, Suite 4000
Herndon VA 20170
P: 703-964-4855 / F: 703-964-8477 or 8478
C: 571-926-1127
shanda.georg@aqd.nbc.gov
www.aqd.nbc.gov
An ISO 9001 Certified Organization

We want to hear from you! Please let us know how we are doing in meeting your needs by taking a short survey at: <http://www.aqd.nbc.gov/survey>

From: "Ken Arnold" <karnold@karnoldconsulting.com>
To: <shanda.georg@aqd.nbc.gov>
Cc: "Kemkar, Neal" <Neal_Kemkar@ios.doi.gov>
Date: 05/14/2010 09:57 PM
Subject: RE: RFQ N10PX18335 - Request for Quote - Deepwater Horizon Peer Review Support

Shanda

Thank you for considering me for this very important and interesting assignment. However, I don't think it is appropriate to contract for professional engineering services on a fixed price basis. Indeed it may even violate Federal rules. Therefore, I must decline your kind offer to hire me.

Attached is a rate sheet for my services if you would like to reconsider.

For future reference please note the name of my company, K Arnold Consulting, Inc.

Ken

Kenneth E. (Ken) Arnold
K Arnold Consulting, Inc.
3031 Shadowdale
Houston, TX 77043
Cell: 832-212-0160
Home: 713-939-1034
www.karnoldconsulting.com

From: shanda.georg@aqd.nbc.gov [<mailto:shanda.georg@aqd.nbc.gov>]
Sent: Friday, May 14, 2010 7:23 PM
To: karnold@karnoldconsulting.com
Subject: RFQ N10PX18335 - Request for Quote - Deepwater Horizon Peer Review Support
Importance: High

Dear Mr. Arnold,

The department of Interior is interested in contracting with Ken Arnold Consulting, Inc. to obtain your expertise in the performance of a peer review of the Outer Continental Shelf Safety Oversight Board Report which will provide recommendations to the President of the United States Concerning the Deep Water event. This is a request for a Labor Hour Quote.

Attached is a statement of work for your consideration. Please provide a Firm Fixed price quote no later than Monday, 17th to me, at my email address: shanda.georg@aqd.nbc.gov.

I have also attached a non-disclosure form to be returned to me with the FFP quote. All documents are to be returned to the contracting officer.

This is a commercial acquisition, performed under Far Part 12 and in accordance with Far Part 13 Guidance.

FAR clauses 52.212-1; 52.212-2; 52.212-3; 52.212-4; and 52.212-5 apply.

Please reference RFQ Number N10PX18335 on your quote - The quote is to be submitted as a Labor Hour Quote.

If you have any questions, please put them in writing and send them to me and if I am

unable to provide a response, I will forward to the program office for a response.

Should you need additional time please let me know. My contact information is below.
I will be in the office on Saturday around 10:30 EST.

Best regards, shanda

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www.aqd.nbc.gov
An ISO 9001 Certified Organization

We want to hear from you! Please let us know how we are doing in meeting your needs by taking a short survey at: <http://www.aqd.nbc.gov/survey>[attachment "KACI Ratesheet.doc" deleted by Shanda Georg/NBC/OS/DOI] [attachment "Deepwater SME Support SOW FINAL.pdf" deleted by Shanda Georg/NBC/OS/DOI] [attachment "Peer Review - Consultant NonDisclosureAgtFINAL.pdf" deleted by Shanda Georg/NBC/OS/DOI]

Request for Quote N10PX18335 / Deepwater Horizon Peer Review Support
 K. Arnold Consulting, Inc.
 15-May-10
 Labor Hour Quote

# of Day		Date	Day of Month	Hours	Discounted Commercial Hourly Rate	Total
1	May	19	Wed			
2	May	20	Thurs			
3	May	21	Friday			
4	May	22	Sat			
5	May	23	Sun			
6	May	24	Mon			
7	May	25	Tues			
8	May	26	Wed			
9	May	27	Thurs			
10	May	28	Friday			
11	May	29	Sat			
12	May	30	Sun			
			Mon (Memorial Day)			
13	May	31				
MAY Total						\$21,600.00

# of Day		Date	Day of Month	Hours	Discounted Commercial Hourly Rate	Total
14	June	1	Tues			
15	June	2	Wed			
16	June	3	Thurs			
17	June	4	Friday			
18	June	5	Sat			
19	June	6	Sun			
20	June	7	Mon			
21	June	8	Tues			
22	June	9	Wed			
23	June	10	Thurs			
24	June	11	Friday			
25	June	12	Sat			
26	June	13	Sun			
27	June	14	Mon			
28	June	15	Tues			
29	June	16	Wed			
30	June	17	Thurs			
31	June	18	Friday			
32	June	19	Sat			
33	June	20	Sun			
34	June	21	Mon			
35	June	22	Tues			
36	June	23	Wed			
37	June	24	Thurs			
38	June	25	Friday			
39	June	26	Sat			
40	June	27	Sun			
41	June	28	Mon			
42	June	29	Tues			
43	June	30	Wed			
JUNE Total						\$9,200.00

Grand Total	
Grand Total Labor Hour Price Quote:	HOURS \$
	\$24,800.00

	Non-Discount Rate	Discount Rate	Savings	% Savings
Hourly Rate				0.00%
Total Hours	\$24,800.00	\$0.00	\$ 24,800.00	

From: Georg, Shanda
To: karnold@karnoldconsulting.com;
cc: McCarthy, Daniel; Valltos, Katherine; Kemkar, Neal; Hanley, Kallie;
Subject: revised sow and other docs
Date: Monday, May 17, 2010 3:59:18 PM
Attachments: Deepwater SME Support SOW_ Rev 1 May 17 2010 (Autosaved).pdf
ACH VENDOR-MISC PAYMENT ENROLLMENT FORM.docx

Hi Ken, base on your concerns, attached is a revised sow - which incorporates changes to the due dates and the format for the peer report was removed - format is of your choice . Please review, and if I don't receive further questions, I will move forward with the purchase order.

Task one is due May 28, 2010, as a Labor Hour
Task two based on your level of effort with be a Labor Hour, and the final date of performance will not exceed June 30, 2010 - in the event hours not used as estimated in your price quote.

I checked D&B, and K Arnold Consulting, Inc. is listed as having a D&B number, however I am unable to find the number. - need the D&B number to proceed. If the info I found on D&B is incorrect, you will need to register with D&B or I will be unable to proceed with purchase order - it will take a 5 minute phone call to obtain a number - and it is free. I will need the D&B number as soon as possible - I know you are out of town, but hoping you might know it or have it available quickly. 1-866-484-1058 or 1-866-415-0043

Also attached is the electronic payment for that must be completed and returned to me - this will allow K Arnold and Associates to be paid. My fax number is below, in the event you do not want to email the form. Please return this form when you return the purchase order.

If you have any questions, please contact me.

best regards, shanda

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Shanda L. Georg
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Acquisition Services Directorate
National Business Center
U.S. Dept. of the Interior
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An ISO 9001 Certified Organization

We want to hear from you! Please let us know how we are doing in meeting your needs by taking a short survey at: <http://www.aqd.nbc.gov/survey>

From: Georg, Shanda
To: karnold@karnoldconsulting.com;
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Subject: revised sow and other docs
Date: Monday, May 17, 2010 3:59:18 PM
Attachments: Deepwater SME Support SOW Rev 1 May 17 2010 (Autosaved).pdf
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From: Georg, Shanda
To: karnold@karnoldconsulting.com;
cc: McCarthy, Daniel; Hanley, Kallie; karnold@karnoldconsulting.com;
Valltos, Katherine; Kemkar, Neal;
Subject: duns info - got it
Date: Monday, May 17, 2010 4:26:55 PM

ken - don't worry about duns - called D&B and got it...

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From: Shanda Georg/NBC/OS/DOI
To: karnold@karnoldconsulting.com
Cc: Daniel Mccarthy/NBC/OS/DOI@DOI, Katherine Valltos/NBC/OS/DOI@DOI, "Kemkar, Neal" <Neal_Kemkar@ios.doi.gov>, "Hanley, Kallie" <Kallie_Hanley@ios.doi.gov>
Date: 05/17/2010 03:59 PM
Subject: revised sow and other docs

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[attachment "ACH VENDOR-MISC PAYMENT ENROLLMENT FORM.docx" deleted by Shanda Georg/NBC/OS/DOI]

If you have any questions, please contact me.

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From: Georg, Shanda
To: karnold@karnoldconsulting.com;
cc: Kemkar, Neal; Hanley, Kallie; Valltos, Katherine; McCarthy, Daniel;
Subject: N10PX18335 K Arnold Consulting Inc. - Contract for your review and signature
Date: Tuesday, May 18, 2010 5:06:38 PM
Attachments: 18335_KArnold.PDF

Hi Ken,

Attached is the commercial contract in support of the DOI Deepwater Horizon subject matter expert support. The period of performance is through June 30, 2010 - this period of performance allows you latitude in the event that the hours proposed are not used up front in support of the peer review.

The contract number is: N10PX18335

This is issued as a labor hour contract - with a not to exceed \$24,800 ceiling - the contract is very specific and is only 7 pages - the sow is attached - no changed from May 17th, but included as attachment 1 - all terms and conditions remain unchanged.

Invoices (submitted your format) will be submitted through govpay - www.govpay.gov - very easy, and fast to get paid.

Please review the attached document - if acceptable, return page 1 - with your name printed and signature along with the date.

Next steps:

1. Sign/date and return and return the docs listed below to me and once I have them, I will sign the contract, and you are ready to go - as long as there are no open issues, but based on the emails, it appears all is well.
2. I will send you a fully executed document for your files, and then you may contact Neal Kemkar - he will be on the email, and know that you have received the package. The award is effective may 19, 2010.
3. If you have any questions, please do not histitate to contact me.
4. Please read the document - 7 pages - it is clear and you will find it is not legal jargon and easy to understand - bottom line, don't exceed the authorized ceiling of \$24,800 - if you in anyway have a concern that you are being directed to do something outside of the scope of this contract, or above the ceiling please contact me - that is what I am here for - to keep us all on track.

To return to Contracting Officer:

1. The balance of paperwork to return with the 1st page of the contract is:
2. ACH form for electronic payment
3. Non-Disclosure/Conflict of interest form

best regards, shanda

Out of Office Schedule:

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From: Georg, Shanda
To: karnold@karnoldconsulting.com;
cc: Kemkar, Neal; Hanley, Kallie; Valitos, Katherine; McCarthy, Daniel;
Subject: N10PX18335 K Arnold Consulting Inc. - Contract for your review and signature
Date: Tuesday, May 18, 2010 5:06:40 PM
Attachments: 18335 KArnold.PDF

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Attached is the commercial contract in support of the DOI Deepwater Horizon subject matter expert support. The period of performance is through June 30, 2010 - this period of performance allows you latitude in the event that the hours proposed are not used up front in support of the peer review.

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From: Georg, Shanda
To: Hanley, Kallie; Kemkar, Neal; karnold@karnoldconsulting.com;
cc: Valltos, Katherine; McCarthy, Daniel; Archambeault, William;
Nyce, John W;
Subject: K Arnold Consulting Inc. is now under contract
Date: Wednesday, May 19, 2010 10:18:16 AM

All -

The paper work is signed and K Arnold Consulting Inc. is now under contract with DOI to support Deepwater Horizon SME support effective today 5/19/2010 through June 30, 2010 up to a not to exceed Labor hour order of \$24,800.00

DOI and Ken may now engage with each other.

The documents will be sent out shortly.

regards, shanda

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From: Georg, Shanda
To: karnold@karnoldconsulting.com;
cc: Hanley, Kallie; Kemkar, Neal;
Subject: Signed Docs attached for your records - Re: K Arnold Consulting Inc. is now under contract
Date: Wednesday, May 19, 2010 10:39:05 AM
Attachments: [KArnold_nodisclosure_nonconflict_statement.PDF](#)
[N10PX18335signedcontractK_Arnold.PDF](#)

Copies of signed contract and non-disclosure/conflict of interest statement for your records.

Out of Office Schedule:

April: 21-23 Training
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From: Shanda Georg/NBC/OS/DOI
To: "Hanley, Kallie" <Kallie_Hanley@ios.doi.gov>, "Kemkar, Neal" <Neal_Kemkar@ios.doi.gov>, karnold@karnoldconsulting.com
Cc: Katherine Valltos/NBC/OS/DOI@DOI, Daniel Mccarthy/NBC/OS/DOI@DOI, William R Archambeault/NBC/OS/DOI@DOI, John W Nyce/NBC/OS/DOI@DOI
Date: 05/19/2010 10:18 AM
Subject: K Arnold Consulting Inc. is now under contract

All -

The paper work is signed and K Arnold Consulting Inc. is now under contract with DOI to support Deepwater Horizon SME support effective today 5/19/2010 through June 30, 2010 up to a not to exceed Labor hour order of \$24,800.00

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From: Georg, Shanda
To: karnold@karnoldconsulting.com;
cc: [Hanley, Kallie](#); [Kemkar, Neal](#);
Subject: Signed Docs attached for your records - Re: K Arnold Consulting Inc. is now under contract
Date: Wednesday, May 19, 2010 10:39:09 AM
Attachments: [KArnold_nodisclosure_nonconflict_statement.PDF](#)
[N10PX18335signedcontractK_Arnold.PDF](#)

Copies of signed contract and non-disclosure/conflict of interest statement for your records.

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We want to hear from you! Please let us know how we are doing in meeting your needs by taking a short survey at: <http://www.aqd.nbc.gov/survey>

From: Shanda Georg/NBC/OS/DOI
To: "Hanley, Kallie" <Kallie_Hanley@ios.doi.gov>, "Kemkar, Neal" <Neal_Kemkar@ios.doi.gov>, karnold@karnoldconsulting.com
Cc: Katherine Valltos/NBC/OS/DOI@DOI, Daniel Mccarthy/NBC/OS/DOI@DOI, William R Archambeault/NBC/OS/DOI@DOI, John W Nyce/NBC/OS/DOI@DOI
Date: 05/19/2010 10:18 AM
Subject: K Arnold Consulting Inc. is now under contract

All -

The paper work is signed and K Arnold Consulting Inc. is now under contract with DOI to support Deepwater Horizon SME support effective today 5/19/2010 through June 30, 2010 up to a not to exceed Labor hour order of \$24,800.00

DOI and Ken may now engage with each other.

The documents will be sent out shortly:

regards, shanda

Out of Office Schedule:
April: 21-23 Training
May: 24-27 Training
June: 1-14 Annual Leave

Shanda L. Georg
Contracting Officer, Lead
Acquisition Services Directorate
National Business Center
U.S. Dept. of the Interior
381 Elden Street, Suite 4000
Herndon VA 20170
P: 703-964-4855 / F: 703-964-8477 or 8478
C: 571-926-1127
shanda.georg@aqd.nbc.gov
www.aqd.nbc.gov
An ISO 9001 Certified Organization

We want to hear from you! Please let us know how we are doing in meeting your needs by taking a short survey at: <http://www.aqd.nbc.gov/survey>

From: Hanley, Kallie
To: Ken Arnold;
cc: Kemkar, Neal;
Date: Thursday, May 20, 2010 3:16:31 PM
Attachments: 100516 Candidate Recommendations, Per Holand.doc
100516 Candidate Recommendations Brett Comments v2.doc
Chenevert 100516 Candidate Recommendations.doc
100517 BAUGH Recommendations.doc
AOil Spill INAE.DOC
Juvkam-Wold Comments on Recommendations.doc

**DRAFT - PREDICISIONAL CONTAINS INTERAGENCY
DELIBERATIVE PROCESS INFORMATION. MAY NOT BE
DISCLOSED UNDER FOIA.**

Ken

Please find comments from experts suggested by NAE Peer attached for your review.

Thank you,

Kallie

Kallie Hanley
Office of the White House Liaison
The U.S. Department of the Interior
desk: (202) 208-5397 | cell: (202) 374-7694
kallie_hanley@ios.doi.gov

From: Kemkar, Neal
To: Bob Bea;
Subject: RE: FINAL 30-DAY SAFETY REPORT
Date: Thursday, May 27, 2010 2:16:10 PM

Thanks Bob. We will be sending out a release within the hour to you.

Neal Kemkar
Office of the Secretary
U.S. Department of the Interior
(202) 208-5379

From: Bob Bea [mailto:bea@ce.berkeley.edu]
Sent: Thursday, May 27, 2010 2:15 PM
To: Kemkar, Neal
Subject: Re: FINAL 30-DAY SAFETY REPORT

when does this report 'go public'. i would like to distribute to the members of our Deepwater Horizon Study Group ????.see attached summary of goals. we are ready to help as requested.

bob

Kemkar, Neal wrote:

Final report and transmittal letter are attached, with thanks from the Secretary and the whole team.

Neal

Neal Kemkar
Office of the Secretary
U.S. Department of the Interior
(202) 208-5379

--
Professor Robert Bea, PhD, PE
Department of Civil & Environmental Engineering
212 McLaughlin Hall
University of California Berkeley
Berkeley, CA 94720-1710

Telephone/fax 510-642-0967
Telefax 510-643-8919
Email: bea@ce.berkeley.edu

Home Office
Risk Assessment & Management Services
60 Shuey Drive
Moraga, California 94556
Telephone 925-631-1587
Cell 925-699-3503
Email: BeaRAMS@ 

From: Kemkar, Neal
To: Benton Baugh; hans.juvkam-wold@pe.tamu.edu; FBrett@Petroskills.com; bea@ce.berkeley.edu; Per.Holand@exprosoft.com; "Chenevert, Martin E"; "Arnold Stancell";
cc: Ishee, Mary Katherine; Hanley, Kallie; Black, Steve; PBlair@nas.edu;
Subject: FINAL 30-DAY SAFETY REPORT
Date: Thursday, May 27, 2010 1:53:47 PM
Attachments: Interim Measures Report 100527 FINAL.pdf
30day report transmittal letter.pdf

Final report and transmittal letter are attached, with thanks from the Secretary and the whole team.

Neal

Neal Kemkar
Office of the Secretary
U.S. Department of the Interior
(202) 208-5379

From: Kemkar, Neal
To: bbaugh@radoil.com; Arnold Stancell;
cc: Black, Steve; Barkoff, Kendra; Hanley, Kallie;
Subject: Invite to Be an Expert at DOI Technical Briefing -- 3pm tomorrow
Date: Thursday, May 27, 2010 12:49:32 AM

Benton and Arnie – would either or both of you like to participate in a quick “technical briefing” for reporters after we announce the 30-day safety report tomorrow at 3pm eastern? If so, please let our press secretary, Kendra Barkoff know by 10am eastern.

Thanks,
Neal

Neal Kemkar
Office of the Secretary
U.S. Department of the Interior
(202) 208-5379

From: Kemkar, Neal
Sent: Friday, May 14, 2010 7:50 PM
To: 'acstancell@██████████'; 'hans.juvkam-wold@pe.tamu.edu'; 'per.holland@sintef.no'; 'bbaugh@radoil.com'; 'mechenevert@mail.utexas.edu'; 'FBrett@Petroskills.com'; 'bea@ce.berkeley.edu'
Cc: Black, Steve; Hanley, Kallie; pblair@nas.edu
Subject: U.S. Department of Interior Peer Review Request for Offshore Energy Development Safety Report (Time-Sensitive)
Importance: High

As you heard from Dr. Peter Blair of the National Academies earlier this week, the U.S. Department of Interior (DOI) is preparing a report at the President's request which reviews and reports what, if any, additional precautions and technologies should be required to prevent accidents like the BP Oil Spill from happening again. The report is due to the President on May 28, 2010.

I am writing today to ask you to provide brief but important service in a peer review of our report on increased safety measures for energy development on the outer continental shelf.

As Dr. Blair indicated, we asked that the Academy identify a number of recognized academic and industry experts in the relevant fields to:

- (1) discuss informally with DOI officials the current state of the art of offshore drilling

safety and blowout protection and the degree to which such practices are currently in use in the U.S. and incorporated broadly into industry best practices, and

(2) to vet, again informally, a series of proposed recommendations the department is formulating that would be included in this report. After reviewing who was involved in ongoing related Academy activities and consultation with many colleagues, Dr. Blair's team generated a list of recommended experts, including you.

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We will convene a 90-minute conference call of all interested discussants at 5pm eastern time on Monday, May 17, 2010. The call will last until approximately 6:30pm.

If you are willing and available to participate, please sign and return the attached non-disclosure agreement either to this email to return fax number +1-202-208-4561 before 3pm eastern time on Monday, May 17.

If you have any questions, please feel free to contact me directly on this email.

Best,
Neal

Neal Kemkar
Office of the Secretary
U.S. Department of the Interior
(202) 208-5379

From: Kemkar, Neal
To: Kemkar, Neal; hans.juvkam-wold@pe.tamu.edu; bbaugh@radoil.com; FBrett@Petroskills.com; bea@ce.berkeley.edu; Per.Holand@exprosoft.com; Chenevert, Martin E; Arnold Stancell;
cc: Ishee, Mary Katherine; Hanley, Kallie; Black, Steve;
Subject: FINAL DRAFT REPORT ATTACHED: U.
S. Department of Interior Peer Review for Offshore Energy Development Safety Report
Date: Tuesday, May 25, 2010 9:30:26 AM
Attachments: Interim Measures Report 100525 nk FINAL.pdf

Please review the final draft copy of the 30-day report in advance of our 5pm eastern time call this evening.

Thank you.
Neal

Neal Kemkar
Office of the Secretary
U.S. Department of the Interior
(202) 208-5379

From: Kemkar, Neal
Sent: Friday, May 21, 2010 4:08 PM
To: hans.juvkam-wold@pe.tamu.edu; bbaugh@radoil.com; FBrett@Petroskills.com; bea@ce.berkeley.edu; Per.Holand@exprosoft.com; 'Chenevert, Martin E'; 'Arnold Stancell'
Cc: Ishee, Mary Katherine; Hanley, Kallie; Black, Steve
Subject: MAY 25, 2010 5pm CALL: U.S. Department of Interior Peer Review for Offshore Energy Development Safety Report

Thank you for your earlier comments.

Please **HOLD Tuesday, May 25 from 5:00 to 6:30 eastern time** for a follow-up conversation.

Kallie Hanley will confirm the date and time and distribute meeting details in advance of the meeting.

Best,
Neal

Neal Kemkar
Office of the Secretary
U.S. Department of the Interior
(202) 208-5379

From: Black, Steve

Sent: Sunday, May 16, 2010 10:16 PM

To: hans.juvkam-wold@pe.tamu.edu; per.holland@sintef.no; bbaugh@radoil.com; FBrett@Petroskills.com; bea@ce.berkeley.edu

Cc: Ishee, Mary Katherine; Kemkar, Neal; Hanley, Kallie

Subject: FW: U.S. Department of Interior Peer Review Request for Offshore Energy Development Safety Report (Time-Sensitive)

Importance: High

**CONFIDENTIAL DRAFT – PREDICISIONAL
CONTAINS INTERAGENCY DELIBERATIVE PROCESS INFORMATION**

This draft may not be disclosed under FOIA

Thank you for returning signed confidentiality and non-disclosure agreements. Further to Neal's message and request below, would you kindly review and be prepared to comment on the attached draft safety recommendations during the conference call tomorrow. These proposed recommendations are compiled from several sources. They are organized in four major topic categories, and they are formatted to show clearly some specific additional recommendations from the Department of Energy (DOE).

Thanks in advance for your assistance. We look forward to our discussion tomorrow.

Steve

Steve Black

Counselor to the Secretary

U.S. Department of the Interior

1849 C Street, N.W., MS 7229

Washington, D.C. 20240

Phone: 202-208-4123

Fax: 202-208-4561

e-mail: steve_black@ios.doi.gov

From: Kemkar, Neal

Sent: Friday, May 14, 2010 7:50 PM

To: 'acstancell@' [REDACTED] 'hans.juvkam-wold@pe.tamu.edu'; 'per.holland@sintef.no'; 'bbaugh@radoil.com'; 'mechenevert@mail.utexas.edu'; 'FBrett@Petroskills.com'; 'bea@ce.berkeley.edu'

Cc: Black, Steve; Hanley, Kallie; pblair@nas.edu

Subject: U.S. Department of Interior Peer Review Request for Offshore Energy Development Safety Report (Time-Sensitive)

Importance: High

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I am writing today to ask you to provide brief but important service in a peer review of our report on increased safety measures for energy development on the outer continental shelf.

As Dr. Blair indicated, we asked that the Academy identify a number of recognized academic and industry experts in the relevant fields to:

- (1) discuss informally with DOI officials the current state of the art of offshore drilling safety and blowout protection and the degree to which such practices are currently in use in the U. S. and incorporated broadly into industry best practices, and
- (2) to vet, again informally, a series of proposed recommendations the department is formulating that would be included in this report. After reviewing who was involved in ongoing related Academy activities and consultation with many colleagues, Dr. Blair's team generated a list of recommended experts, including you.

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We will convene a 90-minute conference call of all interested discussants at 5pm eastern time on Monday, May 17, 2010. The call will last until approximately 6:30pm.

If you are willing and available to participate, please sign and return the attached non-disclosure agreement either to this email to return fax number +1-202-208-4561 before 3pm eastern time on Monday, May 17.

If you have any questions, please feel free to contact me directly on this email.

Best,
Neal

Neal Kemkar
Office of the Secretary
U.S. Department of the Interior
(202) 208-5379

From: Kemkar, Neal
To: "bea@ce.berkeley.edu";
Subject: Re: Summary of my preliminary findings and thoughts about the Deepwater Horizon failures
Date: Saturday, May 22, 2010 5:20:20 PM

Thanks Bob. Talk soon.

----- Original Message -----

From: Bob Bea <bea@ce.berkeley.edu>
To: Kemkar, Neal
Sent: Sat May 22 16:59:11 2010
Subject: Re: Summary of my preliminary findings and thoughts about the Deepwater Horizon failures

apology for system failure.

latest version attached.

background attached.

bob

Kemkar, Neal wrote:

> Actually the attachment did not come through. Please resend.

>

>

> ----- Original Message -----

> From: Robert Bea <bea@ce.berkeley.edu>

> To: Kemkar, Neal; Hanley, Kallie

> Sent: Wed May 19 06:42:00 2010

> Subject: Summary of my preliminary findings and thoughts about the Deepwater Horizon failures

>

> attached as you requested is summary of my preliminary findings and
> thoughts about the Deepwater Horizon failures and recommendations for
> the future continuation of this important activity.

>

> thank you for the opportunity to help with this important project.

>

> bob

>

--
Professor Robert Bea, PhD, PE
Department of Civil & Environmental Engineering
212 McLaughlin Hall
University of California Berkeley
Berkeley, CA 94720-1710

Telephone/fax 510-642-0967
Telefax 510-643-8919
Email: bea@ce.berkeley.edu

Home Office
Risk Assessment & Management Services
60 Shuey Drive
Moraga, California 94556
Telephone 925-631-1587
Cell 925-699-3503
Email: BearAMS@[REDACTED]

From: Kemkar, Neal
To: hans.juvkam-wold@pe.tamu.edu; bbaugh@radoil.com; FBrett@Petroskills.com; bea@ce.berkeley.edu; Per.Holand@exprosoft.com; Chenevert, Martin E; Arnold Stancell;
cc: Ishee, Mary Katherine; Hanley, Kallie; Black, Steve;
Subject: MAY 25, 2010 5pm CALL: U.
S. Department of Interior Peer Review for Offshore Energy Development Safety Report
Date: Friday, May 21, 2010 4:07:51 PM

Thank you for your earlier comments.

Please **HOLD Tuesday, May 25 from 5:00 to 6:30 eastern time** for a follow-up conversation.

Kallie Hanley will confirm the date and time and distribute meeting details in advance of the meeting.

Best,
Neal

Neal Kemkar
Office of the Secretary
U.S. Department of the Interior
(202) 208-5379

From: Black, Steve
Sent: Sunday, May 16, 2010 10:16 PM
To: hans.juvkam-wold@pe.tamu.edu; per.holland@sintef.no; bbaugh@radoil.com; FBrett@Petroskills.com; bea@ce.berkeley.edu
Cc: Ishee, Mary Katherine; Kemkar, Neal; Hanley, Kallie
Subject: FW: U.S. Department of Interior Peer Review Request for Offshore Energy Development Safety Report (Time-Sensitive)
Importance: High

CONFIDENTIAL DRAFT – PREDICISIONAL
CONTAINS INTERAGENCY DELIBERATIVE PROCESS INFORMATION
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Thanks in advance for your assistance. We look forward to our discussion tomorrow.

Steve

Steve Black
Counselor to the Secretary
U.S. Department of the Interior
1849 C Street, N.W., MS 7229
Washington, D.C. 20240
Phone: 202-208-4123
Fax: 202-208-4561
e-mail: steve_black@ios.doi.gov

From: Kemkar, Neal
Sent: Friday, May 14, 2010 7:50 PM
To: 'acstancell@██████████'; 'hans.juvkam-wold@pe.tamu.edu'; 'per.holland@sintef.no'; 'bbaugh@radoil.com'; 'mechenevert@mail.utexas.edu'; 'FBrett@Petroskills.com'; 'bea@ce.berkeley.edu'
Cc: Black, Steve; Hanley, Kallie; pblair@nas.edu
Subject: U.S. Department of Interior Peer Review Request for Offshore Energy Development Safety Report (Time-Sensitive)
Importance: High

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If you are willing and available to participate, please **sign and return the attached non-disclosure agreement either to this email to return fax number +1-202-208-4561** before 3pm eastern time on Monday, May 17.

If you have any questions, please feel free to contact me directly on this email.

Best,
Neal

Neal Kemkar
Office of the Secretary
U.S. Department of the Interior
(202) 208-5379

From: Kemkar, Neal
To: Per Holand; Black, Steve;
cc: Hanley, Kallie;
Subject: RE: U.
S. Department of Interior Peer Review Request for Offshore Energy Development Safety Report (Time-Sensitive)
Date: Thursday, May 20, 2010 4:17:09 PM

Thanks for your follow up Per.

If you follow your proposed route, please do disclose to BP the fact of your involvement with our 30-day safety report but do not disclose any confidential communications or documents that you have or will receive from Interior.

I know your expertise is in high demand so thanks for your understanding about our need to run checks here. And again, thank you for your help with his project.

Best,
Neal

Neal Kemkar
Office of the Secretary
U.S. Department of the Interior
(202) 208-5379

From: Per Holand [mailto:Per.Holand@exprosoft.com]
Sent: Thursday, May 20, 2010 4:08 PM
To: Kemkar, Neal; Black, Steve
Cc: Hanley, Kallie
Subject: SV: U.S. Department of Interior Peer Review Request for Offshore Energy Development Safety Report (Time-Sensitive)

Neal

I promised BP an answer today.

I plan to say that I would be pleased to participate in their investigation team, but I cannot join it before May 31.

Then your report should be public and my Peer Review obligation finished, so I assume that it will not cause any problems.

Best regards Per

Fra: Kemkar, Neal [mailto:Neal_Kemkar@ios.doi.gov]
Sendt: on 19/05/2010 21:10
Til: Per Holand; Black, Steve
Kopi: Hanley, Kallie
Emne: RE: U.S. Department of Interior Peer Review Request for Offshore Energy Development Safety Report (Time-Sensitive)

Per – thanks for checking. Before you accept, please allow us some time to consider this question with

appropriate counsel and get back to you quickly.

Neal

Neal Kemkar

Office of the Secretary
U.S. Department of the Interior
(202) 208-5379

From: Per Holand [mailto:Per.Holand@exprosoft.com]
Sent: Wednesday, May 19, 2010 3:08 PM
To: Black, Steve; Kemkar, Neal
Cc: Hanley, Kallie
Subject: SV: U.S. Department of Interior Peer Review Request for Offshore Energy Development Safety Report (Time-Sensitive)

Steve, Neal

I have been requested by BP to support them in their investigation related to MC252/Deepwater Horizon incident. I would like to accept that. Is that OK for you?

I will of course not mention that I have been involved with you before May 28.

Per

Fra: Black, Steve [mailto:steve_black@ios.doi.gov]
Sendt: ti 18/05/2010 14:46
Til: Per Holand; Kemkar, Neal
Kopi: Hanley, Kallie
Emne: Re: U.S. Department of Interior Peer Review Request for Offshore Energy Development Safety Report (Time-Sensitive)

Per, thank you very much for your prompt reply and helpful comments.

Steve

From: Per Holand <Per.Holand@exprosoft.com>
To: Kemkar, Neal
Cc: Hanley, Kallie; Black, Steve
Sent: Tue May 18 08:24:50 2010
Subject: RE: U.S. Department of Interior Peer Review Request for Offshore Energy Development Safety Report (Time-Sensitive)

Neal

Please find enclosed your document modified by me with track changes.

I have only commented on the BOP issues. I have deleted some of your proposed actions that I found not be practical and I have added some new and modified some.

I hope that you find my comments useful.

Best regards

Per Holand
Senior Consultant, Ph.D.

ExproSoft AS
Location: Prof. Brochs gt. 2, Trondheim, Norway
Mail address: N-7465 Trondheim, Norway

Office phone: (+47) 73 20 04 08
Mobile phone: (+47) 93 20 55 41
Mail to: per.holand@exprosoft.com
Web: www.exprosoft.com

From: Kemkar, Neal [mailto:Neal_Kemkar@ios.doi.gov]
Sent: 15. mai 2010 18:12
To: Per Holand
Cc: Hanley, Kallie; Black, Steve
Subject: Re: U.S. Department of Interior Peer Review Request for Offshore Energy Development Safety Report (Time-Sensitive)

Thanks Per. Glad you can make the call--sorry for the late hour in your time zone. Look forward to speaking on Monday.

Neal

From: Per Holand <Per.Holand@exprosoft.com>
To: Kemkar, Neal
Cc: Hanley, Kallie; Black, Steve
Sent: Sat May 15 06:32:41 2010
Subject: RE: U.S. Department of Interior Peer Review Request for Offshore Energy Development Safety Report (Time-Sensitive)

Neal

I am willing to be a peer reviewer. Please find enclosed the signed Non-disclosure agreement.

I can participate in the conference call on Monday 17th of May, it will be at 2300 Norwegian time.

If you instead want to contact me separately that is OK as well, but then it has to be on Tuesday 18th of May.

Best regards

Per Holand

Senior Consultant, Ph.D.

ExproSoft AS

Location: Prof. Brochs gt. 2, Trondheim, Norway

Mail address: N-7465 Trondheim, Norway

Office phone: (+47) 73 20 04 08

Mobile phone: (+47) 93 20 55 41

Mail to: per.holand@exprosoft.com

Web: www.exprosoft.com

From: Kemkar, Neal [mailto:Neal_Kemkar@ios.doi.gov]

Sent: 15. mai 2010 01:54

To: Per Holand

Cc: Hanley, Kallie; Black, Steve

Subject: FW: U.S. Department of Interior Peer Review Request for Offshore Energy Development Safety Report (Time-Sensitive)

Importance: High

Per – good to talk to you earlier this week.

I recognize you are unlikely to make this conference call given the time difference but please work with Kallie to set up a separate 30 minute check-in call with Kallie and me if you are willing to be a peer reviewer as described below.

Thanks,
Neal

Neal Kemkar

Office of the Secretary

U.S. Department of the Interior

(202) 208-5379

As you heard from Dr. Peter Blair of the National Academies earlier this week, the U.S. Department of Interior (DOI) is preparing a report at the President's request which reviews and reports what, if any, additional precautions and technologies should be required to prevent accidents like the BP Oil Spill from happening again. The report is due to the President on May 28, 2010.

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If you are willing and available to participate, please sign and return the attached non-disclosure agreement either to this email to return fax number +1-202-208-4561 before 3pm eastern time on Monday, May 17.

If you have any questions, please feel free to contact me directly on this email.

Best,
Neal

From: Kemkar, Neal
To: Per Holand; Black, Steve;
cc: Hanley, Kallie;
Subject: RE: U.
S. Department of Interior Peer Review Request for Offshore Energy Development Safety Report (Time-Sensitive)
Date: Wednesday, May 19, 2010 3:10:06 PM

Per – thanks for checking. Before you accept, please allow us some time to consider this question with appropriate counsel and get back to you quickly.

Neal

Neal Kemkar
Office of the Secretary
U.S. Department of the Interior
(202) 208-5379

From: Per Holand [mailto:Per.Holand@exprosoft.com]
Sent: Wednesday, May 19, 2010 3:08 PM
To: Black, Steve; Kemkar, Neal
Cc: Hanley, Kallie
Subject: SV: U.S. Department of Interior Peer Review Request for Offshore Energy Development Safety Report (Time-Sensitive)

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Per

Fra: Black, Steve [mailto:steve_black@ios.doi.gov]
Sendt: ti 18/05/2010 14:46
Til: Per Holand; Kemkar, Neal
Kopi: Hanley, Kallie
Emne: Re: U.S. Department of Interior Peer Review Request for Offshore Energy Development Safety Report (Time-Sensitive)

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Steve

From: Per Holand <Per.Holand@exprosoft.com>
To: Kemkar, Neal

Cc: Hanley, Kallie; Black, Steve

Sent: Tue May 18 08:24:50 2010

Subject: RE: U.S. Department of Interior Peer Review Request for Offshore Energy Development Safety Report (Time-Sensitive)

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Best regards

Per Holand

Senior Consultant, Ph.D.

ExproSoft AS

Location: Prof. Brochs gt. 2, Trondheim, Norway

Mail address: N-7465 Trondheim, Norway

Office phone: (+47) 73 20 04 08

Mobile phone: (+47) 93 20 55 41

Mail to: per.holand@exprosoft.com

Web: www.exprosoft.com

From: Kemkar, Neal [mailto:Neal_Kemkar@ios.doi.gov]

Sent: 15. mai 2010 18:12

To: Per Holand

Cc: Hanley, Kallie; Black, Steve

Subject: Re: U.S. Department of Interior Peer Review Request for Offshore Energy Development Safety Report (Time-Sensitive)

Thanks Per. Glad you can make the call--sorry for the late hour in your time zone. Look forward to speaking on Monday.

Neal

From: Per Holand <Per.Holand@exprosoft.com>

To: Kemkar, Neal

Cc: Hanley, Kallie; Black, Steve

Sent: Sat May 15 06:32:41 2010

Subject: RE: U.S. Department of Interior Peer Review Request for Offshore Energy Development Safety Report (Time-Sensitive)

Neal

I am willing to be a peer reviewer. Please find enclosed the signed Non-disclosure agreement.

I can participate in the conference call on Monday 17th of May, it will be at 2300 Norwegian time.

If you instead want to contact me separately that is OK as well, but then it has to be on Tuesday 18th of May.

Best regards

Per Holand
Senior Consultant, Ph.D.

ExproSoft AS
Location: Prof. Brochs gt. 2, Trondheim, Norway
Mail address: N-7465 Trondheim, Norway

Office phone: (+47) 73 20 04 08
Mobile phone: (+47) 93 20 55 41
Mail to: per.holand@exprosoft.com
Web: www.exprosoft.com

From: Kemkar, Neal [mailto:Neal_Kemkar@ios.doi.gov]
Sent: 15. mai 2010 01:54
To: Per Holand
Cc: Hanley, Kallie; Black, Steve
Subject: FW: U.S. Department of Interior Peer Review Request for Offshore Energy Development Safety Report (Time-Sensitive)
Importance: High

Per – good to talk to you earlier this week.

I recognize you are unlikely to make this conference call given the time difference but please work with Kallie to set up a separate 30 minute check-in call with Kallie and me if you are willing to be a peer reviewer as described below.

Thanks,
Neal

Neal Kemkar
Office of the Secretary
U.S. Department of the Interior
(202) 208-5379

As you heard from Dr. Peter Blair of the National Academies earlier this week, the U.S. Department of Interior (DOI)

is preparing a report at the President's request which reviews and reports what, if any, additional precautions and technologies should be required to prevent accidents like the BP Oil Spill from happening again. The report is due to the President on May 28, 2010.

I am writing today to ask you to provide brief but important service in a peer review of our report on increased safety measures for energy development on the outer continental shelf.

As Dr. Blair indicated, we asked that the Academy identify a number of recognized academic and industry experts in the relevant fields to:

- (1) discuss informally with DOI officials the current state of the art of offshore drilling safety and blowout protection and the degree to which such practices are currently in use in the U.S. and incorporated broadly into industry best practices, and
- (2) to vet, again informally, a series of proposed recommendations the department is formulating that would be included in this report. After reviewing who was involved in ongoing related Academy activities and consultation with many colleagues, Dr. Blair's team generated a list of recommended experts, including you.

Although this discussion will be convened directly by us here in the Office of the Secretary of the Interior, not by the National Academies, the Academies have recommended that the DOI consider you as a discussant.

We will convene a 90-minute conference call of all interested discussants at **5pm eastern time on Monday, May 17, 2010**. The call will last until approximately 6:30pm.

If you are willing and available to participate, please **sign and return the attached non-disclosure agreement either to this email to return fax number +1-202-208-4561** before 3pm eastern time on Monday, May 17.

If you have any questions, please feel free to contact me directly on this email.

Best,
Neal

From: Kemkar, Neal
To: "bea@ce.berkeley.edu"; Hanley, Kallie;
Subject: Re: Summary of my preliminary findings and thoughts about the Deepwater Horizon failures
Date: Wednesday, May 19, 2010 9:15:43 AM

Actually the attachment did not come through. Please resend.

----- Original Message -----

From: Robert Bea <bea@ce.berkeley.edu>
To: Kemkar, Neal; Hanley, Kallie
Sent: Wed May 19 06:42:00 2010
Subject: Summary of my preliminary findings and thoughts about the Deepwater Horizon failures

attached as you requested is summary of my preliminary findings and thoughts about the Deepwater Horizon failures and recommendations for the future continuation of this important activity.

thank you for the opportunity to help with this important project.

bob

--

Professor Robert Bea, PhD, PE
Center for Catastrophic Risk Management
Department of Civil & Environmental Engineering
212 McLaughlin Hall
Berkeley, CA 94720-1710
(510) 642-0967
(510) 643-8919 (fax)
Email: Bea@ce.berkeley.edu

Home Office
Risk Assessment & Management Services
60 Shuey Drive
Moraga, CA 94556
925 631-1587 (phone & fax)
(925) 699-3503 (cell phone)
Email: BeaRAMS@

From: Kemkar, Neal
To: "bea@ce.berkeley.edu"; Hanley, Kallie;
Subject: Re: Summary of my preliminary findings and thoughts about the Deepwater Horizon failures
Date: Wednesday, May 19, 2010 9:14:36 AM

Many thanks Bob. We look forward to reviewing.

----- Original Message -----

From: Robert Bea <bea@ce.berkeley.edu>
To: Kemkar, Neal; Hanley, Kallie
Sent: Wed May 19 06:42:00 2010
Subject: Summary of my preliminary findings and thoughts about the Deepwater Horizon failures

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thank you for the opportunity to help with this important project.

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Professor Robert Bea, PhD, PE
Center for Catastrophic Risk Management
Department of Civil & Environmental Engineering
212 McLaughlin Hall
Berkeley, CA 94720-1710
(510) 642-0967
(510) 643-8919 (fax)
Email: Bea@ce.berkeley.edu

Home Office
Risk Assessment & Management Services
60 Shuey Drive
Moraga, CA 94556
925 631-1587 (phone & fax)
(925) 699-3503 (cell phone)
Email: BeaRAMS@[REDACTED]

From: Kemkar, Neal
To: "acstancell@ [REDACTED]
cc: Black, Steve;
Subject: Re: NAE peer review panel call with DOI tomorrow 5.17 at 5pm Eastern -- AGENDA
Date: Wednesday, May 19, 2010 9:13:29 AM

Many thanks Arnie. We look forward to reviewing.

From: Arnold Stancell <acstancell@ [REDACTED]>
To: Kemkar, Neal
Sent: Wed May 19 08:20:08 2010
Subject: Re: NAE peer review panel call with DOI tomorrow 5.17 at 5pm Eastern -- AGENDA

Neal,

Please see my comments attached. Nice meeting you over the phone.

Best regards,
Arnie

----- Original Message -----

From: Kemkar, Neal
To: hans.juvkam-wold@pe.tamu.edu ; bbaugh@radoil.com ; FBrett@Petroskills.com ; bea@ce.berkeley.edu ; per.holand@exprosoft.com ; Chenevert, Martin E ; Arnold Stancell
Cc: Hanley, Kallie ; Black, Steve ; Ishee, Mary Katherine
Sent: Monday, May 17, 2010 2:42 PM
Subject: RE: NAE peer review panel call with DOI tomorrow 5.17 at 5pm Eastern -- AGENDA

**NAE Peer Review Panel Call with DOI 5.17.10
AGENDA**

- I. Introductions
 - a. DOI Introductions
 - b. NAE Panelist Introductions
- II. Overview of NAE Peer Review Panel task
- III. Walk through document to be reviewed
- IV. Questions from NAE Panel on document
- V. Discussion on document
- VI. Next steps : Panellsts each submit comments on document to DOI by 9am on 5.19.10

Neal Kemkar
Office of the Secretary

U.S. Department of the Interior
(202) 208-5379

From: Hanley, Kallie
Sent: Sunday, May 16, 2010 2:52 PM
To: hans.juvkam-wold@pe.tamu.edu; per.holland@sintef.no; bbaugh@radoil.com;
FBrett@Petroskills.com; bea@ce.berkeley.edu
Cc: Kemkar, Neal
Subject: NAE peer review panel call with DOI tomorrow 5.17 at 5pm Eastern

Thank you for agreeing to participate in the NAE Peer Review Panel. We would like to convene the panel for a call tomorrow, Monday, May 17th at 5pm Eastern. Please use the following conference call number:

Call in number: [REDACTED]
Participant Access Code: [REDACTED]

Please let us know if you have any questions before then. We look forward to speaking with you tomorrow.

Thanks,

Kallie Hanley
Office of the White House Liaison
The U.S. Department of the Interior
desk: (202) 208-5397 | cell: (202) 374-7694
kallie_hanley@ios.doi.gov

From: Kemkar, Neal
To: Benton Baugh;
Subject: RE: NAE peer review panel call with DOI tomorrow 5.17 at 5pm Eastern -- AGENDA
Date: Tuesday, May 18, 2010 10:52:23 PM

Thanks Benton. We look forward to reviewing.

Neal Kemkar
Office of the Secretary
U.S. Department of the Interior
(202) 208-5379

From: Benton Baugh [mailto:bbaugh@radoil.com]
Sent: Tuesday, May 18, 2010 10:52 PM
To: Kemkar, Neal
Subject: RE: NAE peer review panel call with DOI tomorrow 5.17 at 5pm Eastern -- AGENDA

My comments are attached.

Regards,

Benton F. Baugh, Ph.D., P.E., NAE

Radoil, Inc.

ISO 9001:2008

12551 FM 529 RD
Houston, TX 77041
office: (713) 937-4494
cell: (713) 419-8683
bbaugh@radoil.com
www.radoil.com

The information contained in this e-mail may contain confidential or privileged mater and is intended only for the stated addressee(s). If you are not a valid addressee, the use, disclosure, copying or distribution of this information is prohibited and may be unlawful. If you have received this message in error, please notify the sender immediately and delete all copies of the message from your computer.

From: Kemkar, Neal [mailto:Neal_Kemkar@ios.doi.gov]
Sent: Monday, May 17, 2010 1:43 PM
To: hans.juvkam-wold@pe.tamu.edu; bbaugh@radoil.com; FBrett@Petroskills.com;
bea@ce.berkeley.edu; per.holand@exprosoft.com; Chenevert, Martin E; Arnold Stancell
Cc: Hanley, Kallie; Black, Steve; Ishee, Mary Katherine
Subject: RE: NAE peer review panel call with DOI tomorrow 5.17 at 5pm Eastern --
AGENDA

**NAE Peer Review Panel Call with DOI 5.17.10
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- I. Introductions
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- VI. Next steps : Panelists each submit comments on document to DOI by
9am on 5.19.10

Neal Kemkar
Office of the Secretary
U.S. Department of the Interior
(202) 208-5379

From: Hanley, Kallie

Sent: Sunday, May 16, 2010 2:52 PM

To: hans.juvkam-wold@pe.tamu.edu; per.holland@sintef.no; bbaugh@radoil.com; FBrett@Petroskills.com; bea@ce.berkeley.edu

Cc: Kemkar, Neal

Subject: NAE peer review panel call with DOI tomorrow 5.17 at 5pm Eastern

Thank you for agreeing to participate in the NAE Peer Review Panel. We would like to convene the panel for a call tomorrow, Monday, May 17th at 5pm Eastern. Please use the following conference call number:

Call in number: [REDACTED]

Participant Access Code: [REDACTED]

Please let us know if you have any questions before then. We look forward to speaking with you tomorrow.

Thanks,

Kallie Hanley
Office of the White House Liaison
The U.S. Department of the Interior
desk: (202) 208-5397 | cell: (202) 374-7694
kallie_hanley@ios.doi.gov

From: Kemkar, Neal
To: Ford Brett; Black, Steve;
cc: Ishee, Mary Katherine; Hanley, Kallie;
Subject: RE: Brett Comments: U.
S. Department of Interior Peer Review Request for Offshore Energy Development Safety Report (Time-Sensitive)
Date: Tuesday, May 18, 2010 1:10:08 PM

Thanks Ford. You understood correctly that your comments are to come directly to the Department of the Interior. We have received your comments and look forward to reviewing.

Neal Kemkar
Office of the Secretary
U.S. Department of the Interior
(202) 208-5379

From: Ford Brett [mailto:FBrett@PetroSkills.com]
Sent: Tuesday, May 18, 2010 1:11 PM
To: Kemkar, Neal; Black, Steve
Cc: Ishee, Mary Katherine; Hanley, Kallie
Subject: Brett Comments: U.S. Department of Interior Peer Review Request for Offshore Energy Development Safety Report (Time-Sensitive)

Neal and Steve –

As I understand my instructions, I was NOT to send to other 'discussants'.

Attached are my Suggested Revisions (should be in purple), and my "Editorial Comments" (*shown in purple parenthetical italics*) – to explaining my thinking. These comments may be helpful in combining with other 'discussants'. Besides edits to the current recommendations, I've added unique ideas, and have highlighted the purple edits in yellow.

I've included a one page general comment at the bottom of the document, that explains my approach to the '30 day effort' as I understand it.

One comment that I didn't include: I'd say who(m?) ever came up with this original did a pretty good job to start with. I hope my contribution helps.

I'm at DC time + 6hrs – call any time at 918-408-9516 if I can be helpful, (or email fbrett@petroskills.com).

Thank you for your efforts. Please let me know if I can be of further assistance.

Sincerely,

Ford Brett
President
PetroSkills
(o) +1 918 828 2511 (*I pick up messages frequently*)
(m) [REDACTED] (*works in most of world*)
Skype Ford.Brett
or call Rozanne at [REDACTED]

www.PetroSkills.com

From: Kemkar, Neal [mailto:Neal_Kemkar@ios.doi.gov]
Sent: Friday, May 14, 2010 6:50 PM

To: 'acstancell@msn.com'; 'hans.juvkam-wold@pe.tamu.edu'; 'per.holland@sintef.no'; 'bbaugh@radoil.com'; 'mechenevert@mail.utexas.edu'; Ford Brett; 'bea@ce.berkeley.edu'

Cc: Black, Steve; Hanley, Kallie; pblair@nas.edu

Subject: U.S. Department of Interior Peer Review Request for Offshore Energy Development Safety Report (Time-Sensitive)

Importance: High

As you heard from Dr. Peter Blair of the National Academies earlier this week, the U.S. Department of Interior (DOI) is preparing a report at the President's request which reviews and reports what, if any, additional precautions and technologies should be required to prevent accidents like the BP Oil Spill from happening again. The report is due to the President on May 28, 2010.

I am writing today to ask you to provide brief but important service in a peer review of our report on increased safety measures for energy development on the outer continental shelf.

As Dr. Blair indicated, we asked that the Academy identify a number of recognized academic and industry experts in the relevant fields to:

- (1) discuss informally with DOI officials the current state of the art of offshore drilling safety and blowout protection and the degree to which such practices are currently in use in the U.S. and incorporated broadly into industry best practices, and
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If you have any questions, please feel free to contact me directly on this email.

Best,
Neal

Neal Kemkar
Office of the Secretary
U.S. Department of the Interior
(202) 208-5379

From: Kemkar, Neal
To: hans.juvkam-wold@pe.tamu.edu; bbaugh@radoil.com; FBrett@Petroskills.com; bea@ce.berkeley.edu; per.holand@exprosoft.com; Chenevert, Martin E; Arnold Stancell;
cc: Hanley, Kallie; Black, Steve; Ishee, Mary Katherine;
Subject: RE: NAE peer review panel call with DOI tomorrow 5.17 at 5pm Eastern -- AGENDA
Date: Monday, May 17, 2010 2:42:55 PM

**NAE Peer Review Panel Call with DOI 5.17.10
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Neal Kemkar
Office of the Secretary
U.S. Department of the Interior
(202) 208-5379

From: Hanley, Kallie
Sent: Sunday, May 16, 2010 2:52 PM
To: hans.juvkam-wold@pe.tamu.edu; per.holland@sintef.no; bbaugh@radoil.com; FBrett@Petroskills.com; bea@ce.berkeley.edu
Cc: Kemkar, Neal
Subject: NAE peer review panel call with DOI tomorrow 5.17 at 5pm Eastern

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Call in number: [REDACTED]
Participant Access Code: [REDACTED]

Please let us know if you have any questions before then. We look forward to speaking with you tomorrow.

Thanks,

Kallie Hanley
Office of the White House Liaison
The U.S. Department of the Interior
desk: (202) 208-5397 | cell: (202) 374-7694
kallie_hanley@ios.doi.gov

From: Kemkar, Neal
To: Arnold Stancell;
cc: Hanley, Kallie; Black, Steve;
Subject: RE: U.
S. Department of Interior Peer Review Request for Offshore Energy Development Safety Report (Time-Sensitive)
Date: Monday, May 17, 2010 1:16:44 PM

Thanks – we received your agreement and look forward to your participation this afternoon. Kallie will send you meeting details and documents in short order.

From: Arnold Stancell [mailto:acstancell@
Sent: Monday, May 17, 2010 12:59 PM
To: Kemkar, Neal
Subject: Re: U.S. Department of Interior Peer Review Request for Offshore Energy Development Safety Report (Time-Sensitive)

Neal,

I was away, just returned. I have signed and faxed the confidentiality agreement to 202-208-4561. I will participate in the 5 pm EST call today.

Best regards,
Arnold

----- Original Message -----

From: Kemkar, Neal
To: 'acstancell@
Cc: Hanley, Kallie
Sent: Sunday, May 16, 2010 2:31 PM
Subject: FW: U.S. Department of Interior Peer Review Request for Offshore Energy Development Safety Report (Time-Sensitive)

Dr. Stancell – we have not heard from you yet. I just left you a voicemail along these same lines but to confirm your participation in this review, please (1) review the attached confidentiality agreement and return to this email or to fax number 1-202-208-4561 and (2) confirm your ability to participate in a 5pm eastern time call on Monday.

Many thanks,
Neal

Neal Kemkar

Neal Kemkar
Office of the Secretary
U.S. Department of the Interior
(202) 208-5379

From: Kemkar, Neal
Sent: Friday, May 14, 2010 7:50 PM
To: 'acstancell@ 'hans.juvkam-wold@pe.tamu.edu'; 'per.holland@sintef.no'; 'bbaugh@radoil.

com'; 'mechenevert@mail.utexas.edu'; 'FBrett@Petroskills.com'; 'bea@ce.berkeley.edu'

Cc: Black, Steve; Hanley, Kallie; 'pblair@nas.edu'

Subject: U.S. Department of Interior Peer Review Request for Offshore Energy Development Safety Report (Time-Sensitive)

Importance: High

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If you have any questions, please feel free to contact me directly on this email.

Best,
Neal

Neal Kemkar
Office of the Secretary
U.S. Department of the Interior
(202) 208-5379

From: Kemkar, Neal
To: "acstancell@██████████"
cc: Hanley, Kallie;
Subject: FW: U.
S. Department of Interior Peer Review Request for Offshore Energy Development Safety Report (Time-Sensitive)
Date: Sunday, May 16, 2010 2:31:48 PM
Attachments: Peer Review - Consultant NonDisclosureActFINAL.PDF

Dr. Stancell – we have not heard from you yet. I just left you a voicemail along these same lines but to confirm your participation in this review, please (1) review the attached confidentiality agreement and return to this email or to fax number 1-202-208-4561 and (2) confirm your ability to participate in a 5pm eastern time call on Monday.

Many thanks,
Neal

Neal Kemkar

Neal Kemkar
Office of the Secretary
U.S. Department of the Interior
(202) 208-5379

From: Kemkar, Neal
Sent: Friday, May 14, 2010 7:50 PM
To: 'acstancell@██████████'; 'hans.juvkam-wold@pe.tamu.edu'; 'per.holland@sintef.no'; 'bbaugh@radoil.com'; 'mechenevert@mail.utexas.edu'; 'FBrett@Petroskills.com'; 'bea@ce.berkeley.edu'
Cc: Black, Steve; Hanley, Kallie; 'pblair@nas.edu'
Subject: U.S. Department of Interior Peer Review Request for Offshore Energy Development Safety Report (Time-Sensitive)
Importance: High

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Best,
Neal

Neal Kemkar
Office of the Secretary
U.S. Department of the Interior
(202) 208-5379

From: Kemkar, Neal
To: "mechenevert@mail.utexas.edu":
cc: Hanley, Kallie:
Subject: FW: U,
S. Department of Interior Peer Review Request for Offshore Energy Development Safety Report (Time-Sensitive)
Date: Sunday, May 16, 2010 2:30:33 PM
Attachments: Peer Review - Consultant NonDisclosureAgtFINAL.PDF

Dr. Chenevert – we have not heard from you yet. I just left you a voicemail along these same lines but to confirm your participation in this review, please (1) review the attached confidentiality agreement and return to this email or to fax number 1-202-208-4561 and confirm your ability to participate in a 5pm eastern time call on Monday.

Many thanks,
Neal

Neal Kemkar
Office of the Secretary
U.S. Department of the Interior
(202) 208-5379

From: Kemkar, Neal
Sent: Friday, May 14, 2010 7:50 PM
To: 'acstancell@'; 'hans.juvkam-wold@pe.tamu.edu'; 'per.holland@sintef.no'; 'bbaugh@radoil.com'; 'mechenevert@mail.utexas.edu'; 'FBrett@Petroskills.com'; 'bea@ce.berkeley.edu'
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Subject: U.S. Department of Interior Peer Review Request for Offshore Energy Development Safety Report (Time-Sensitive)
Importance: High

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If you have any questions, please feel free to contact me directly on this email.

Best,
Neal

Neal Kemkar
Office of the Secretary
U.S. Department of the Interior
(202) 208-5379

From: Kemkar, Neal
To: Benton Baugh;
Subject: RE: U.
S. Department of Interior Peer Review Request for Offshore Energy Development Safety Report (Time-Sensitive)
Date: Sunday, May 16, 2010 2:19:15 PM

It is adequate. Thanks Benton. We will be in touch shortly with specifics of tomorrow's call.

Neal

Neal Kemkar
Office of the Secretary
U.S. Department of the Interior
(202) 208-5379

From: Benton Baugh [mailto:bbaugh@radoil.com]
Sent: Saturday, May 15, 2010 12:55 PM
To: Kemkar, Neal; acstancell@[REDACTED]; hans.juvkam-wold@pe.tamu.edu; per.holland@sintef.no; mechenevert@mail.utexas.edu; FBrett@Petroskills.com; bea@ce.berkeley.edu
Cc: Black, Steve; Hanley, Kallie; pblair@nas.edu
Subject: RE: U.S. Department of Interior Peer Review Request for Offshore Energy Development Safety Report (Time-Sensitive)

Neal: Let me know if this is adequate.

Regards,

Benton F. Baugh

Radoil, Inc.

ISO 9001:2008

12551 FM 529 RD
Houston, TX 77041
office: (713) 937-4494
cell: (713) 419-8683
bbaugh@radoil.com
www.radoil.com

The information contained in this e-mail may contain confidential or privileged mater and is intended only for the stated addressee(s). If you are not a valid addressee, the use, disclosure, copying or distribution of this information is prohibited and may be unlawful. If you have received this message in error, please notify the sender immediately and delete all copies of the message from your computer.

From: Kemkar, Neal [mailto:Neal_Kemkar@ios.doi.gov]
Sent: Friday, May 14, 2010 6:50 PM

To: 'acstancel@██████████'; 'hans.juvkam-wold@pe.tamu.edu'; 'per.holland@sintef.no'; 'bbaugh@radoil.com'; 'mechenevert@mail.utexas.edu'; 'FBrett@Petroskills.com'; 'bea@ce.berkeley.edu'
Cc: Black, Steve; Hanley, Kallie; pblair@nas.edu
Subject: U.S. Department of Interior Peer Review Request for Offshore Energy Development Safety Report (Time-Sensitive)
Importance: High

As you heard from Dr. Peter Blair of the National Academies earlier this week, the U.S. Department of Interior (DOI) is preparing a report at the President's request which reviews and reports what, if any, additional precautions and technologies should be required to prevent accidents like the BP Oil Spill from happening again. The report is due to the President on May 28, 2010.

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If you are willing and available to participate, please **sign and return the attached non-disclosure agreement either to this email to return fax number +1-202-208-4561** before 3pm eastern time on Monday, May 17.

If you have any questions, please feel free to contact me directly on this email.

Best,
Neal

Neal Kemkar
Office of the Secretary
U.S. Department of the Interior
(202) 208-5379

From: Kemkar, Neal
To: Ford Brett;
cc: Hanley, Kallie;
Subject: RE: U.
S. Department of Interior Peer Review Request for Offshore Energy Development Safety Report (Time-Sensitive)
Date: Sunday, May 16, 2010 1:17:23 PM

I received the fax. We will send a call-in number later today.

Neal Kemkar
Office of the Secretary
U.S. Department of the Interior
(202) 208-5379

From: Ford Brett [mailto:FBrett@PetroSkills.com]
Sent: Friday, May 14, 2010 9:45 PM
To: Kemkar, Neal
Subject: RE: U.S. Department of Interior Peer Review Request for Offshore Energy Development Safety Report (Time-Sensitive)

Neal –

I've signed the agreement and faxed it to you. The fax seemed to go thru from my end. Let me know if there was a problem.

Also, please let me know the number for the conference call.

In my work with the current National Academy of Engineering MMS offshore inspection improvement project, I have disclosed possible or perceived conflicts. Briefly, my company (PetroSkills) offers some 200 technical courses in >1000 different sessions in the area of petroleum technology. The MMS and BP send participants to these courses. In 2009 the MMS accounted for 0.4% of our participants, and BP accounted for ~6% of our participants. BP and Chevron, however, have their own 'drilling training alliance' and do not materially participate in our drilling training programs. I'll be happy to provide more information if you would like.

Thank you for the opportunity to help on this matter, and I will do my best to help.

Sincerely,

Ford Brett
PetroSkills
(o) +1 918 828 2511 (*I pick up messages frequently*)
(m) [REDACTED] (*works in most of world*)
Skype Ford.Brett
or call Rozanne at [REDACTED]

www.PetroSkills.com

From: Kemkar, Neal [mailto:Neal_Kemkar@ios.doi.gov]
Sent: Friday, May 14, 2010 6:50 PM
To: 'acstancell@[REDACTED]'; 'hans.juvkam-wold@pe.tamu.edu'; 'per.holland@sintef.no'; 'bbaugh@radoll.com'; 'mechenevert@mail.utexas.edu'; Ford Brett; 'bea@ce.berkeley.edu'
Cc: Black, Steve; Hanley, Kallie; pblair@nas.edu
Subject: U.S. Department of Interior Peer Review Request for Offshore Energy Development Safety Report (Time-Sensitive)

Importance: High

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Best,
Neal

Neal Kemkar
Office of the Secretary
U.S. Department of the Interior
(202) 208-5379

From: Kemkar, Neal
To: "bea@ce.berkeley.edu";
Subject: Re: U.
S. Department of Interior Peer Review Request for Offshore Energy Development Safety Report (Time-Sensitive)
Date: Saturday, May 15, 2010 3:32:43 PM

Thanks. Unable to schedule for wednesday or friday now but an in person mtg could be helpful. Let's be in touch after Mondays call.

From: Bob Bea <bea@ce.berkeley.edu>
To: Kemkar, Neal
Sent: Sat May 15 15:25:28 2010
Subject: Re: U.S. Department of Interior Peer Review Request for Offshore Energy Development Safety Report (Time-Sensitive)

all clear.

i will send the form in a few minutes.

i will do all i can to help with this project. i have assembled a summary of the key elements i think could help advance this important opportunity. i will bring the summary with me to Washington next week.

i will be available to meet with the group on Wednesday or Friday.

if you would like to have me meet with members of the team on Wednesday or Friday, please let me know - if possible sometime today. i am trying to organize my schedule while i am in Washington.

thanks for your help.

Bob Bea

Kemkar, Neal wrote:

Thanks Bob. The spirit of the confidentiality agreement is to ensure the integrity of your involvement. You may inform/disclose to your university so long as they do not, in turn, publicly announce your involvement until after publication of the report. Thanks for understanding.

Please do join the call when you can on Monday. Safe travels.

From: Bob Bea <bea@ce.berkeley.edu>
To: Kemkar, Neal
Cc: 'acstancell@' <acstancell@msn.com>; 'hans.juvkam-wold@pe.tamu.edu' <hans.juvkam-wold@pe.tamu.edu>; 'per.holland@sintef.no' <per.holland@sintef.no>; 'bbaugh@radoil.com' <bbaugh@radoil.com>; 'mechenevert@mail.utexas.edu' <mechenevert@mail.utexas.edu>; 'FBrett@Petroskills.com' <FBrett@Petroskills.com>; Black, Steve; Hanley, Kallie; pblair@nas.edu <pblair@nas.edu>
Sent: Fri May 14 20:32:08 2010
Subject: Re: U.S. Department of Interior Peer Review Request for Offshore Energy

Development Safety Report (Time-Sensitive)

Happy Friday Evening Neal (and others),

i will arrive at Kennedy airport at 4:09 PM EST. i do not think i can travel from the airport to my hotel and be checked in (Embassy Suites, 900 10 th Street NW) by the time of the conference call. given that we can address my concerns regarding the non-disclosure agreement (see below), i will connect with the conference call as soon as i can from the hotel.

i will be in Washington from Monday evening through Thursday evening. i have a meeting scheduled for Tuesday. i have tentative meetings scheduled for Thursday (the Thursday PM meeting can be rescheduled). i have reserved a part of Wednesday to be service to this committee - if you want.

please let me know if you would like to meet with me - the day, time, and place.

i have scanned the non-disclosure agreement. The agreement requires that "his or her role in it is confidential." Given my understanding of my employment contract with the University of California, i think this clause could be a problem (public university).

tomorrow morning, i will carefully review the non-disclosure agreement. if i think there could be a problem, i will have to have the University Counsel review the agreement before i can sign it.

as i said earlier, i will depart California early Monday morning (8 AM). given that it is now the end of semester commencement weekend, i do not think that it will be possible for me to have the University Counsel review the agreement and revert their opinion by the deadline you have specified below.

given this situation, how do you suggest i proceed ?

i truly want to assist this effort in any way that i can.

sincerely,

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Office of the Secretary
U.S. Department of the Interior
(202) 208-5379

--
Professor Robert Bea, PhD, PE
Department of Civil & Environmental Engineering
212 McLaughlin Hall
University of California Berkeley
Berkeley, CA 94720-1710
Telephone/fax 510-642-0967
Telefax 510-643-8919
Email: bea@ce.berkeley.edu

Home Office
Risk Assessment & Management Services
60 Shuey Drive
Moraga, California 94556

Telephone 925-631-1587

Cell 925-699-3503

Email: BeaRAMS@ [REDACTED]

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Cell 925-699-3503
Email: BeaRAMS@ [REDACTED]

From: Kemkar, Neal
To: "bea@ce.berkeley.edu";
cc: Hanley, Kallie; Black, Steve;
Subject: Re: U.
S. Department of Interior Peer Review Request for Offshore Energy Development Safety Report (Time-Sensitive)
Date: Saturday, May 15, 2010 3:18:46 PM

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From: Bob Bea <bea@ce.berkeley.edu>
To: Kemkar, Neal
Cc: 'acstancell@' <acstancell@msn.com>; 'hans.juvkam-wold@pe.tamu.edu' <hans.juvkam-wold@pe.tamu.edu>; 'per.holland@sintef.no' <per.holland@sintef.no>; 'bbaugh@radoil.com' <bbaugh@radoil.com>; 'mechenevert@mail.utexas.edu' <mechenevert@mail.utexas.edu>; 'FBrett@Petroskills.com' <FBrett@Petroskills.com>; Black, Steve; Hanley, Kallie; pblair@nas.edu <pblair@nas.edu>
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Subject: Re: U.S. Department of Interior Peer Review Request for Offshore Energy Development Safety Report (Time-Sensitive)

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Telephone/fax 510-642-0967
Telefax 510-643-8919
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Home Office
Risk Assessment & Management Services
60 Shuey Drive
Moraga, California 94556
Telephone 925-631-1587
Cell 925-699-3503
Email: [REDACTED]

From: Kemkar, Neal
To: "Per.Holand@exprosoft.com";
Subject: Re: U.
S. Department of Interior Peer Review Request for Offshore Energy Development Safety Report (Time-Sensitive)
Date: Saturday, May 15, 2010 12:12:23 PM

Please try not to be quoted in any press until we publish the paper. Thanks.

From: Per Holand <Per.Holand@exprosoft.com>
To: Kemkar, Neal
Sent: Sat May 15 06:40:25 2010
Subject: RE: U.S. Department of Interior Peer Review Request for Offshore Energy Development Safety Report (Time-Sensitive)

Another question

I have been contacted by many journalists in the past two weeks, mostly American, and I have answered their questions related to the BOP studies I carried out for MMS 10 years ago.

Should I stop answering such questions, or can I continue with that?

Best regards

Per

From: Kemkar, Neal [mailto:Neal_Kemkar@ios.doi.gov]
Sent: 15. mai 2010 01:54
To: Per Holand
Cc: Hanley, Kallie; Black, Steve
Subject: FW: U.S. Department of Interior Peer Review Request for Offshore Energy Development Safety Report (Time-Sensitive)
Importance: High

Per -- good to talk to you earlier this week.

I recognize you are unlikely to make this conference call given the time difference but please work with Kallie to set up a separate 30 minute check-in call with Kallie and me if you are willing to be a peer reviewer as described below.

Thanks,
Neal

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Office of the Secretary
U.S. Department of the Interior
(202) 208-5379

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Best,
Neal

From: [Kemkar, Neal](#)
To: ["Per.Holand@exprosoft.com"](mailto:Per.Holand@exprosoft.com);
cc: [Hanley, Kallie](#); [Black, Steve](#);
Subject: Re: U.
S. Department of Interior Peer Review Request for Offshore Energy Development Safety Report (Time-Sensitive)
Date: Saturday, May 15, 2010 12:11:32 PM

Thanks Per. Glad you can make the call--sorry for the late hour in your time zone. Look forward to speaking on Monday.

Neal

From: Per Holand <Per.Holand@exprosoft.com>
To: Kemkar, Neal
Cc: Hanley, Kallie; Black, Steve
Sent: Sat May 15 06:32:41 2010
Subject: RE: U.S. Department of Interior Peer Review Request for Offshore Energy Development Safety Report (Time-Sensitive)

Neal

I am willing to be a peer reviewer. Please find enclosed the signed Non-disclosure agreement.

I can participate in the conference call on Monday 17th of May, it will be at 2300 Norwegian time.

If you instead want to contact me separately that is OK as well, but then it has to be on Tuesday 18th of May.

Best regards

Per Holand
Senior Consultant, Ph.D.

ExproSoft AS
Location: Prof. Brochs gt. 2, Trondheim, Norway
Mail address: N-7465 Trondheim, Norway

Office phone: (+47) 73 20 04 08
Mobile phone: XXXXXXXXXX
Mail to: per.holand@exprosoft.com
Web: www.exprosoft.com

From: Kemkar, Neal [mailto:Neal_Kemkar@ios.doi.gov]
Sent: 15. mai 2010 01:54
To: Per Holand
Cc: Hanley, Kallie; Black, Steve
Subject: FW: U.S. Department of Interior Peer Review Request for Offshore Energy Development Safety Report (Time-Sensitive)

Importance: High

Per – good to talk to you earlier this week.

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Best,
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To: per.holand@exprosoft.com;
cc: Hanley, Kallie; Black, Steve;
Subject: FW: U.
S. Department of Interior Peer Review Request for Offshore Energy Development Safety Report (Time-Sensitive)
Date: Friday, May 14, 2010 7:54:02 PM
Attachments: Peer Review - Consultant NonDisclosureAgtFINAL.PDF

Per – good to talk to you earlier this week.

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